



# **Annexure 7**

**SDBIP**

**2016/2017 – 2018/2019**

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**Medium Term  
Revenue and Expenditure  
Framework (MTREF)**

# SDBIP

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## **MFMA Extracts**

### **Definition**

“service delivery and budget implementation plan” means a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA) for implementing the municipality’s delivery of municipal services and its annual implementing the municipality’s delivery of municipal services and which must indicate —

- (a) projections for each month of—
  - (i) revenue to be collected, by source;
  - (ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter; and
- (c) any other matters that may be prescribed, and includes any revisions of such plan by the mayor in terms of section 54(1)(c) of the MFMA;

### **Budget processes and related matters**

Section 53.

- (4) The mayor of a municipality must—
  - (a) provide general political guidance over the budget process and the priorities that must guide the preparation of a budget;
  - (b) co-ordinate the annual revision of the integrated development plan in terms of section 34 of the Municipal Systems Act and the preparation of the annual budget, and determine how the integrated development plan is to be taken into account or revised for the purposes of the budget; and
  - (c) take all reasonable steps to ensure—
    - (i) that the municipality approves its annual budget before the start of the budget year;
    - (ii) that the municipality’s service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget; and
    - (iii) that the annual performance agreements as required in terms of section 57(1)(b) of the Municipal Systems Act for the municipal manager and all senior managers-
      - (aa) comply with this Act in order to promote sound financial management;
      - (bb) are linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan; and
      - (cc) are concluded in accordance with section 57(2) of the Municipal Systems Act.

## **Municipal Finance Management Act No. 56 of 2003 (MFMA)**

- (5) The mayor must promptly report to the municipal council and the MEC for finance in the province any delay in the tabling of an annual budget, the approval of the service delivery and budget implementation plan or the signing of the annual performance agreements.
- (6) The mayor must ensure—
  - (a) that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out in the service delivery and budget implementation plan, are made public no later than 14 days after the approval of the service delivery and budget implementation plan; and
  - (b) that the performance agreements of the municipal manager, senior managers and any other categories of officials as may be prescribed, are made public no later than 14 days after the approval of the municipality's service delivery and budget implementation plan. Copies of such performance agreements must be submitted to the council and the MEC for local government in the province.

### **Budgetary control and early identification of financial problems**

#### **Section 54.**

- (1) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72 of the MFMA, the mayor must—
  - (a) consider the statement or report;
  - (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
  - (c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;
  - (d) issue any appropriate instructions to the accounting officer to ensure—
    - (i) that the budget is implemented in accordance with the service delivery and budget implementation plan; and
    - (ii) that spending of funds and revenue collection proceed in accordance with the budget;
  - (e) identify any financial problems facing the municipality, including any emerging or impending financial problems; and
  - (f) in the case of a section 72 report, submit the report to the council by 31 January of each year.
- (2) If the municipality faces any serious financial problems, the mayor must—
  - (a) promptly respond to and initiate any remedial or corrective steps proposed by the accounting officer to deal with such problems, which may include—
    - (i) steps to reduce spending when revenue is anticipated to be less than projected in the municipality's approved budget;
    - (ii) the tabling of an adjustments budget; or
    - (iii) steps in terms of Chapter 13 of the MFMA; and

## **Municipal Finance Management Act No. 56 of 2003 (MFMA)**

- (b) alert the council and the MEC for local government in the province to those problems.
- (3) The mayor must ensure that any revisions of the service delivery and budget implementation plan are made public promptly.

### **Budget implementation**

#### Section 69.

- (1) The accounting officer of a municipality is responsible for implementing the municipality's approved budget, including taking all reasonable steps to ensure—
  - (a) that the spending of funds is in accordance with the budget and is reduced as necessary when revenue is anticipated to be less than projected in the budget or in the service delivery and budget implementation plan; and
  - (b) that revenue and expenditure are properly monitored.
- (2) When necessary, the accounting officer must prepare an adjustments budget and submit it to the mayor for consideration and tabling in the municipal council.
- (3) The accounting officer must no later than 14 days after the approval of an annual budget submit to the mayor—
  - (a) a draft service delivery and budget implementation plan for the budget year;  
and
  - (b) drafts of the annual performance agreements as required in terms of section 57(1)(b) of the Municipal Systems Act for the municipal manager and all senior managers.

## **Draft Service Delivery and Budget Implementation Plan**

### **Introduction to the SDBIP**

The Service Delivery and Budget Implementation Plan (SDBIP) is defined in chapter one of the MFMA as “a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality’s delivery of municipal services and its annual budget”.

It functions as the connection between the Integrated Development Plan or IDP (predetermined outcomes); the budget; and senior management performance agreements (section 57 appointees). Furthermore it includes detailed information on how the budget will be executed.

The top-level SDBIP sets out the top-level performance indicators developed to attain Council’s strategic objectives as set out in the IDP. Definitions for the individual key performance indicators are provided to broaden understanding. The operating and capital budget for the next three years are grouped into the seven strategic objectives contained in the IDP, providing the first level of linkage between the IDP and the budget. The projected monthly cash flow is broken down into revenue by source, and expenditure by directorate.

Essentially the SDBIP is the Council’s operational business plan and is an integral part of the planning, implementation and reporting processes. Although the SDBIP only needs to be approved by the Executive Mayor 28 days after approval of the budget, its preparation occurs in tandem with the IDP and MTREF process.

The SDBIP is aligned with the;

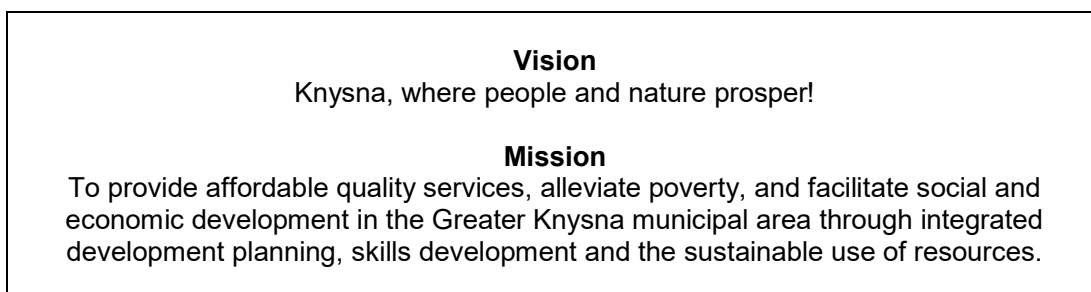
- IDP Strategic Objectives (SO): this is the primary alignment of the SDBIP and serves as the bases of the annual performance report (APR) and informs chapter three of the Annual Report;
- IDP Pre-determined Objective (PR);
- Municipal Key Performance Areas (MKPA);
- National Outcomes;
- National Key Performance Areas (NKPA);
- National Development Plan; and
- Provincial Strategic Outcomes.

## Section 80 Committees

Detailed information regarding the various objectives, plans and outcomes are contained in the IDP.

# Planning Implementation and Reporting Cycle

The SDBIP is one element of the continuous planning, implementation and reporting cycle that aims to achieve Council's Vision and Mission as well as the strategic objectives contained in the Integrated Development Plan (IDP) in Chapter 6: Strategic Agenda.



The Planning Implementation and Reporting Cycle can be graphically represented as follows:

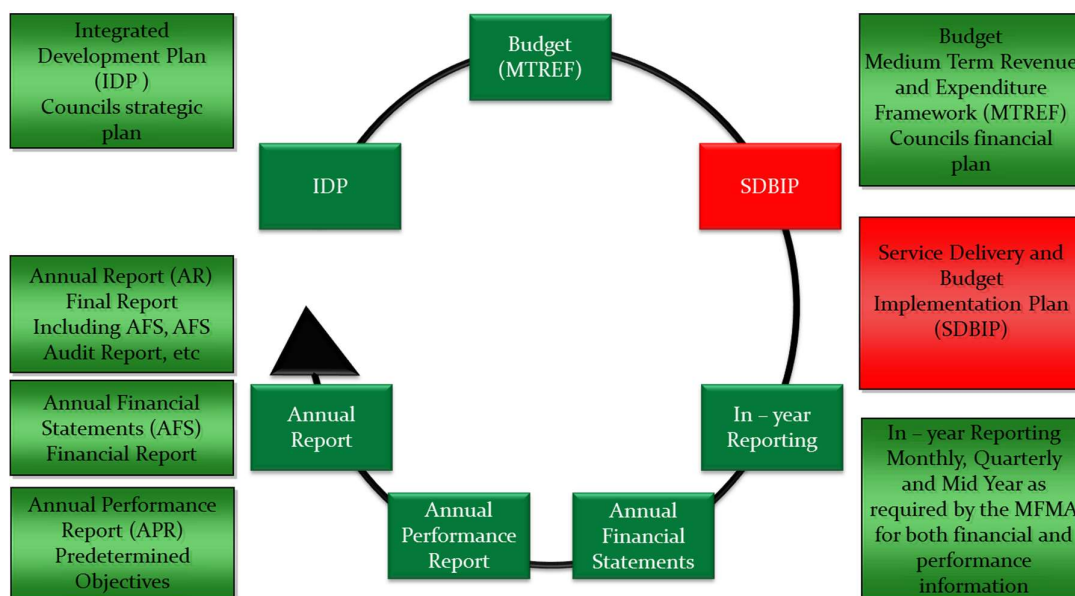


Figure 1: Planning, Implementation and Reporting Cycle

## **Top Level SDBIP / Institutional Scorecard**

In an effort to focus the amount of performance indicators at the executive level and to make the top-level SDBIP more strategic in nature, the top-level PI's have been grouped in an Institutional Scorecard (Top Level SDBIP). The Scorecard is the primary focus of performance delivery within the municipality. It forms the basis of the Director's performance agreements; Manager's performance scorecard; as well as the departmental SDBIP's performance indicators

### **Performance**

The SDBIP is utilised as the basis of Council's Performance Management System (PMS) and has the following objectives and uses:

- To facilitate strategy (IDP) deployment throughout the municipality, and ensure alignment of strategic objectives;
- To transform the Strategic Objectives; Vision; Mission; and the IDP as a whole into clear and measureable deliverables;
- As a tool for assessing, managing, and improving the overall health and success of business processes and systems;
- To create an organisational performance culture (culture of best practices);
- To provide early warning signals;
- To promote accountability;
- To develop open and constructive relationship between customers, leadership and employees;
- To manage and improve poor performance; and
- To link performance to skills development and career planning, therefore encourage learning and growth.

### **Process**

The various sections of the SDBIP require different approaches and processes to ensure they address the differing requirements and best practices.

Performance indicators are developed by workshoping the IDP with senior staff and identifying the strategic indicators and objectives that they address. These are further linked to the various objectives, plans and outcomes for the municipality; the region (Eden); and national and provincial government. All performance indicators are measured against the SMART (Specific, Measurable, Attainable, Realistic and Time bound) principal with specific focus on measurability. The performance indicators are reviewed on an on-going basis during the IDP and budget submission and approval process.



## **Section 80 Committees**

The Budget Office links the budget both the operating and capital to the strategic objectives contained in the IDP. These linkages are utilised to populate the required SDBIP financial tables, commonly known as Table SA5 *Reconciliation of IDP strategic objectives and budget (operating expenditure)* and Table SA6 *Reconciliation of IDP strategic objectives and budget (capital expenditure)* tables in the MTREF.

Performance does not take place in isolation or nor does it relate to only a single financial year. In most instances it builds and improves on previous years or supports future years. Therefore a multiple year approach has been implemented.

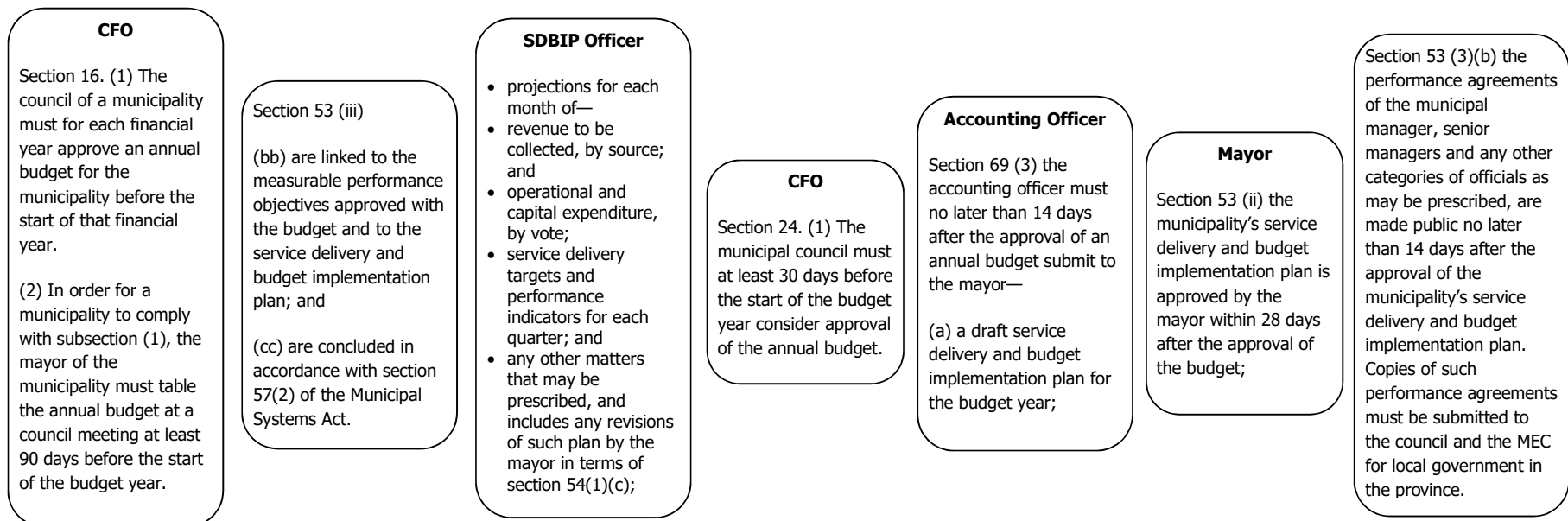
### **Approval**

Adoption of the Service Delivery and Budget Implementation Plan is a legislative prerequisite that requires the Executive Mayor approve the SDBIP within 28 days after the approval of the Annual budget in May.

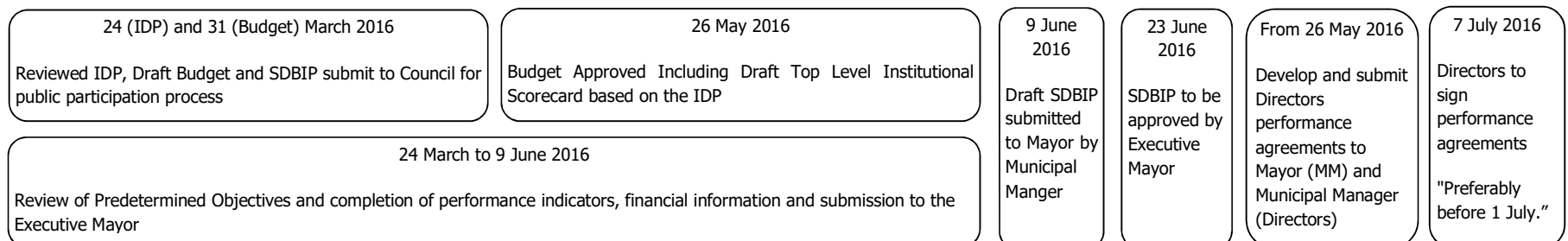
## SDBIP Approval Process

# Approval Process

### MFMA SDBIP Approval Process 2016 / 2017



### Time Line for Approval



***2016 /2017 Draft Service Delivery  
and Budget Implementation Plan  
(SDBIP)***

## Municipal Strategic Objectives (IDP)

# Municipal Strategic Objectives (IDP)

SFA#	Strategic Focus Area / National Key Performance Area	SO#	Strategic Objective	PR#	Priority
SFA1	Basic Service Delivery	SO1	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	PR1	Sanitation
				PR2	Electricity
				PR3	Streets and storm water management
				PR4	Water supply
				PR5	Disaster management
				PR6	Housing development
		SO2	To ensure ecological integrity through sustainable practices of municipal governance	PR7	Environmental and Waste management
SFA2	Local Economic Development	SO3	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	PR8	Decent employment and job creation
				PR9	Rural Development
		SO4	To facilitate real opportunities for youth, women, and disabled and appropriate care for the aged.	PR10	Education, youth and development, vulnerable groups
				PR11	Health and HIV/Aids
SFA3	Municipal Financial Viability and Transformation	SO5	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	PR12	Sound Financial Planning
SFA4	Municipal Transformation and Organisational Development			PR13	Institutional capacity building
SFA5	Good Governance and Public Participation	SO6	To develop progressive strategies to optimise the use of available human resources	PR14	Skills development and Education
				PR15	Ward committees and communication
SFA5	Good Governance and Public Participation	SO7	To establish a common vision and create coherence in government's work by seeking close partnerships with citizenry.	PR16	Responsive, accountable, effective and efficient municipal system

Top Level SDBIP/Institutional Scorecard Performance Indicators 2016/2017

**Top Level SDBIP/Institutional Scorecard Performance Indicators 2016/2017**

No.	See Code tables							Key Performance Indicator	Indicator Definition	Actual 2014 2015	Annual Target 2015 5016	Expected Outcome 2015 2016	Annual Target 2016 2017	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi -Year	2017 2018	2018 2019
	IDP	SO	PR	MKPA / NKPA	NO	NDP	PSO													
1 <sup>1</sup>	7.6. 2	O1	O2	BSD	08	10	06	The number of single residential properties with access to basic level of electricity.	The indicator reflects the number of residential properties that the Municipality is aware of which are connected to the municipal electrical infrastructure network for both credit and prepaid metering. (A10) – Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (a) General key performance indicators	18 976 [eighteen thousand nine hundred and seventy six] (Number)	19 488 [nineteen thousand four hundred and eighty eight] (Number)	19 488 [nineteen thousand four hundred and eighty eight] (Number)	19 975 [nineteen thousand nine hundred and seventy five] (Number)	-	-	-	19 975	Y	20 475	20 986
2	7.6. 1	O1	O4	BSD	08	10	06	The number of single residential properties with access to basic level of water.	The indicator reflects the number of residential properties that the Municipality is aware of which are connected to the municipal water infrastructure network (A10) – Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (a) General key performance indicators	15 932 [fifteen thousand nine hundred and thirty two] (Number)	16 292 [sixteen thousand two hundred and ninety two] (Number)	16 292 [sixteen thousand two hundred and ninety two] (Number)	16 699 [sixteen thousand six hundred and ninety nine] (Number)	-	-	-	16 699	Y	17 117	17 545

<sup>1</sup> Performance indicators numbers **one to fifteen** are required in terms of the Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 General key performance indicators

# Top Level SDBIP/Institutional Scorecard Performance Indicators 2016/2017

No.	See Code tables							Key Performance Indicator	Indicator Definition	Actual 2014 2015	Annual Target 2015 5016	Expected Outcome 2015 2016	Annual Target 2016 2017	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi-Year	2017 2018	2018 2019
	IDP	SO	PR	MKPA / NKPA	NO	NDP	PSO													
3	7.6.1	O2	01	BSD	10	10	06	The number of single residential properties with access to basic level of sanitation.	The indicator reflects the number of residential properties that the Municipality is aware of connected to the municipal waste water (sanitation/sewerage) network irrespective of the number of water closets (toilets). (A10) – Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (a) General key performance indicators	11,469 [eleven thousand four hundred and sixty nine] (Number)	11 779 [eleven thousand seven hundred and seventy nine] (Number)	11 779 [eleven thousand seven hundred and seventy nine] (Number)	12 073 [twelve thousand and seventy three] (Number)	-	-	-	11 779	Y	12 375	12 685
4	7.6.4	O2	07	BSD	10	10	06	The number of single residential properties with access to basic level of solid waste removal	This indicator reflects the number of single residential properties that the Municipality is aware of which are receiving a weekly door to door refuse removal service. This excludes vacant residential properties. (A10) – Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (a) General key performance indicators	14 131 [fourteen thousand one hundred and thirty one] (Number)	14 513 [fourteen thousand five hundred and thirteen] (Number)	14 513 [fourteen thousand five hundred and thirteen] (Number)	14 876 [fourteen thousand eight hundred and seventy six] (Number)	-	-	-	14 513	Y	15 248	15 629
5	7.6.2	01	02	BSD	12	09	12	The number of formalised single residential properties with access to free basic services: ELECTRICITY	This indicator relates to the Pre-Paid Electricity Tariff Electrification Housing Scheme (Limited to 20A) limited to 400kWh and first 50kWh free – Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (b) General key performance indicators	8 933 [eight thousand nine hundred and thirty three] (Number)	8 933 [eight thousand nine hundred and thirty three] (Number)	8 933 [eight thousand nine hundred and thirty three] (Number)	8 933 [eight thousand nine hundred and thirty three] (Number)	-	-	-	8 933	Y	8 933	8 933

# Top Level SDBIP/Institutional Scorecard Performance Indicators 2016/2017

No.	See Code tables							Key Performance Indicator	Indicator Definition	Actual 2014 2015	Annual Target 2015 2016	Expected Outcome 2015 2016	Annual Target 2016 2017	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi-Year	2017 2018	2018 2019
	IDP	SO	PR	MKPA / NKPA	NO	NDP	PSO													
6	7.6.1	01	04	BSD	12	09	12	The number of formalised single residential properties earning less than R2500 per month with access to free basic services: WATER	This indicator reflects the 100% social rebate granted in respect to the annual water availability fee charged to qualifying home owners of single residential properties. <b>(A10)</b> – Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (b) General key performance indicators	1 655 [one thousand six hundred and fifty five] (Number)	1 655 [one thousand six hundred and fifty five] (Number)	# 1 655 [one thousand six hundred and fifty five] (Number)	1 655 [one thousand six hundred and fifty five] (Number)	-	-	-	1 655	Y	1 655	1 655
7	7.6.1	01	01	BSD	12	09	12	The number of formalised single residential properties earning less than R2500 per month with access to free basic services: SANITATION/ SEWERAGE	This indicator reflects the 100% social rebate granted in respect to the annual sanitation fee charged to qualifying home owners of single residential properties. <b>(A10)</b> – Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (b) General key performance indicators	1 655 [one thousand six hundred and fifty five] (Number)	1 655 [one thousand six hundred and fifty five] (Number)	1 655 [one thousand six hundred and fifty five] (Number)	1 655 [one thousand six hundred and fifty five] (Number)	-	-	-	1 655	Y	1 655	1 655
8	7.6.4	02	07	BSD	12	09	12	The number of formalised single residential properties earning less than R2500 per month with access to free basic services: SOLID WASTE/ REFUSE	This indicator reflects the 100% social rebate granted in respect to the annual solid waste fee charged to qualifying home owners of single residential properties. <b>(A10)</b> – Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (b) General key performance indicators	1 655 [one thousand six hundred and fifty five] (Number)	1 655 [one thousand six hundred and fifty five] (Number)	1 655 [one thousand six hundred and fifty five] (Number)	1 655 [one thousand six hundred and fifty five] (Number)	-	-	-	1 655	Y	1 655	1 655

# Top Level SDBIP/Institutional Scorecard Performance Indicators 2016/2017

No.	See Code tables							Key Performance Indicator	Indicator Definition	Actual 2014 2015	Annual Target 2015 5016	Expected Outcome 2015 2016	Annual Target 2016 2017	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi- Year	2017 2018	2018 2019
	IDP	SO	PR	MKPA / NKPA	NO	NDP	PSO													
9	6.4 (12) 8	05	12	MFVM	09	09	12	The percentage of a Municipality's capital budget actually spent on budgeted capital projects	Percentage reflecting year-to-date spend/total budget, less any contingent liabilities relating to the capital budget.  The total budget is the Council-approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year-end. - Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (c) General key performance indicators	69 [sixty nine] (Percentage)	100 [one hundred] (Percentage)	100 [one hundred] (Percentage)	100 [one hundred] (Percentage)	-	-	-	100 <sup>2</sup>	Y	100	100

<sup>2</sup> At time of the draft budget the finalised capital cash flows were unavailable.



# Top Level SDBIP/Institutional Scorecard Performance Indicators 2016/2017

No.	See Code tables							Key Performance Indicator	Indicator Definition	Actual 2014 2015	Annual Target 2015 5016	Expected Outcome 2015 2016	Annual Target 2016 2017	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi-Year	2017 2018	2018 2019
	IDP	SO	PR	MKPA / NKPA	NO	NDP	PSO													
10	7.10	O3	08	LED	06	06	03	Number of Expanded Public Works Programme (EPWP) job opportunities created by the organisation	<p>This indicator measures the number of work opportunities created through the Expanded Public Works Programme (EPWP).</p> <p>An EPWP work opportunity is paid work created for an individual on an EPWP project for any period of time, within the employment conditions of the Code of Good Practice for Special Public Works Programmes.</p> <p>Each Directorate has a responsibility to create EPWP opportunities and report them to the EPWP administrator. The individual targets per Directorate are reflected in the Directors' scorecard. The target reflected here relates to the organisation as a whole. - Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (d) General key performance indicators</p>	2 466 [two thousand four hundred and sixty six] (Number)	2 000 [two thousand] (Number)	2 000 [two thousand] (Number)	2 100 [two thousand one hundred] (Number)	525 (525)	525 (1 050)	525 (1 575)	525 (2 100)	Y	2 200	2 300

# Top Level SDBIP/Institutional Scorecard Performance Indicators 2016/2017

No.	See Code tables							Key Performance Indicator	Indicator Definition	Actual 2014 2015	Annual Target 2015 2016	Expected Outcome 2015 2016	Annual Target 2016 2017	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi-Year	2017 2018	2018 2019
	IDP	SO	PR	MKPA / NKPA	NO	NDP	PSO													
11	7.1	O6	14	MTID	04	01	2	Percentage of people from employment equity target groups employed in the three highest levels of management in compliance with the approved employment equity plan	<p>The indicator measures the percentage of people from employment equity target groups employed in the three highest levels of (Municipal Manager, Directors and managers reporting to directors) management in line with the annual report of the Department of Labour.</p> <p>Each directorate contributes to the corporate achievement of targets and goals by implementing its own objectives of quantitative and qualitative goal setting.</p> <p>The three highest levels are Top Management(MM and Directors); Managers reporting to Directors and Middle Management (Section Heads and Professionals) - Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (e) General key performance indicators</p>	87 (eighty seven) (percentage)	80 [eighty] (Percentage)	80 [eighty] (Percentage)	80 [eighty] (Percentage)	-	-	-	80	Y	80	80
12	7.12	O6	14	MTID	04	01	2	Percentage budget spent on implementation of workplace skills plan (WSP)	<p>Public Service employers in the national and provincial spheres of government are required in terms of Section 30 of the Skills Development Amendment Act to budget at least one percent [1%] of their payroll for the education and training of their employees measured against training budget. - Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (f) General key performance indicators</p>	1 [One] (Percentage)	1 [One] (Percentage)	1 [One] (Percentage)	1 [One] (Percentage)	-	-	-	1%	Y	1%	1%

# Top Level SDBIP/Institutional Scorecard Performance Indicators 2016/2017

No.	See Code tables							Key Performance Indicator	Indicator Definition	Actual 2014 2015	Annual Target 2015 5016	Expected Outcome 2015 2016	Annual Target 2016 2017	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi-Year	2017 2018	2018 2019
	IDP	SO	PR	MKPA / NKPA	NO	NDP	PSO													
13	8	05	12	MFVM	09	09	12	Financial viability as expressed by the following ratio:  Debt Coverage	The ratio measures the ability to cover debt service payments with own revenue to aid in determining the financial viability of the Municipality ( <b>SA8</b> ) - Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (g) General key performance indicators	23.9 [twenty three point nine] (Number)	21.0 [twenty one] (Number)	21.0 [twenty one] (Number)	19.9 [nineteen point nine] (Number)	-	-	-	19.9	Y	21.9	21.9
14	8	05	12	MFVM	09	09	12	Financial viability as expressed by the following ratio:  Cost Coverage	To calculate the ability to cover fixed cost with available cash to aid in determining the financial viability of the Municipality ( <b>SA8</b> ) - Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (g) General key performance indicators	3.12 [three point twelve] (Number)	0.5 [zero point five] (Number)	0.5 [zero point five] (Number)	1.5 [one point five] (Number)	-	-	-	1.5	Y	2.8	2.8
15	8	05	12	MFVM	09	09	12	Financial viability as expressed by the following ratio:  Outstanding Service Debtors to Revenue	To calculate the ratio of service debtor to service revenue to aid in determining the financial viability of the Municipality ( <b>SA8</b> ) - Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (g) General key performance indicators.	19.7 [nineteen point seven] (Percentage)	18.8 [eighteen point eight] (Percentage)	18.8 [eighteen point eight] (Percentage)	16.3 [sixteen point three] (Percentage)	-	-	-	16.3	Y	14.7	14.7
16	7.5 4.9	02	07	GGPP	10	11	04	Estuary Pollution Management Programme	Recreational Water Quality Monitoring.  Number of tests done.	New Indicator	12 [twelve] (Number)	12 [twelve] (Number)	12 [twelve] (Number)	3 (3)	3 (6)	3 (9)	3 (12)	Y	12	12
17	7.10 .1	03	08	LED	04	02	01	Economic Development Strategy	Provide LED development and support initiatives for beneficiaries including, individuals, SMMEs, cooperatives, emerging contractors  Number of initiatives arranged.	New Indicator	4 [four] (Number)	4 [four] (Number)	4 [four] (Number)	1	1	1	1	Y	4	4

# Top Level SDBIP/Institutional Scorecard Performance Indicators 2016/2017

No.	See Code tables							Key Performance Indicator	Indicator Definition	Actual 2014 2015	Annual Target 2015 5016	Expected Outcome 2015 2016	Annual Target 2016 2017	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi -Year	2017 2018	2018 2019
	IDP	SO	PR	MKPA / NKPA	NO	NDP	PSO													
18	7.3. 1.1	07	16	MTID	12	10	12	Zoning Scheme by-law developed.	Enabling institutional readiness for Spatial Planning and Land Use Management Act, 2013 (Act No. 16 of 2013) (SPLUMA) implementation through the development and submission to Council of the Zoning Scheme by- law	New Indicator	1 [one] (Number)	1 [one] (Number)	-	-	-	-	-	N	-	-
19	7.3. 1.1	07	16	MTID	12	10	12	Spatial Development Framework	Review and submission of the Spatial Development Framework (SDF) to Council	New Indicator	1 [one] (Number)	1 [one] (Number)	-	-	-	-	-	N	-	-
20	7.3. 1.1	07	16	MTID	12	10	12	SDF to recommend future development potential	Identification of development nodes in the different areas of the municipality.  Submit report to section 80.	New Indicator	New Indicator	New Indicator	1 [one] (Number)	-	-	-	1	N	-	-
21	7.3. 1.1	07	16	MTID	12	10	12	SDF to make spatial provision for IDP and other development projects	Spatial mapping of short, medium and long term Projects/ programmes identified in the IDP.  Submit draft to section 80.	New Indicator	New Indicator	New Indicator	1 [one] (Number)	-	-	1	-	Y	1	1
22	7.4	01	06	BSD	08	06	06	Human Settlement Plan	Provide housing opportunities through servicing sites and building top structures.  100 percent expenditure of the operational and capital funding provided.	New Indicator	100% [one hundred] (Percentage)	100% [one hundred] (Percentage)	100% [one hundred] (Percentage)	-	-	-	100% <sup>3</sup>	Y	100%	100%
23	7.4. 2	01	06	BSD	08	06	06	Hornlee Toilets	Provide access to proper sanitation through constructing toilets attached to houses in Hornlee  100 percent expenditure of capital funding provided.	New Indicator	100% [one hundred] (Percentage)	100% [one hundred] (Percentage)	100% [one hundred] (Percentage)	-	-	-	100% <sup>4</sup>	y	-	-

<sup>3</sup> At time of the draft budget the finalised capital and operating cash flows were unavailable

<sup>4</sup> At time of the draft budget the finalised capital cash flows were unavailable

# Top Level SDBIP/Institutional Scorecard Performance Indicators 2016/2017

No.	See Code tables							Key Performance Indicator	Indicator Definition	Actual 2014 2015	Annual Target 2015 5016	Expected Outcome 2015 2016	Annual Target 2016 2017	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi -Year	2017 2018	2018 2019
	IDP	SO	PR	MKPA / NKPA	NO	NDP	PSO													
24	7.6. 2	O1	O2	BSD	08	10	06	Installation of housing units electrical prepaid meters	Utilize approved Integrated National Electrification Programme (INEP) funding to electrify all housing units completed by Housing Department within the financial year  100 percent expenditure of funding provided.	New Indicator	100% [one hundred] (Percentage)	100% [one hundred] (Percentage)	100% [one hundred] (Percentage)	-	-	-	100% <sup>5</sup>	Y	100%	100%
25	7.6. 2	O1	O2	BSD	08	10	06	Limit electricity unaccounted for by maintaining a loss percentage equal to or less than 10%	This indicator measures unaccounted for electricity which represents the difference between "net purchases" (the volume of electricity purchased from Eskom) and "consumption" (the volume of electricity consumption (sales) including indigent consumption.)	New Indicator	10% [equal to or less than ten] (Percentage)	10% [equal to or less than ten] (Percentage)	10% [equal to or less than ten] (Percentage)	-	-	-	≤10%	Y	≤10%	≤10%
26	7.6. 2	O1	O2	BSD	08	10	06	Electrical Master plans.	Complete all Master plans projects programmed for the financial year within the available budget.  *Capital projects expenditure over budgeted capital projects.  100 percent expenditure of funding provided.	New Indicator	100% [one hundred] (Percentage)	100% [one hundred] (Percentage)	100% [one hundred] (Percentage)	-	-	-	100% <sup>6</sup>	Y	100%	100%
27	7.6. 3 7.8	O1	O3	BSD	06	06	03	Implementation of the Roads and Stormwater maintenance plan	Develop and action a Roads and Stormwater maintenance plan for the greater Knysna within the available budget.  100% expenditure of maintenance budget	New Indicator	100% [one hundred] (Percentage)	100% [one hundred] (Percentage)	100% [one hundred] (Percentage)	-	-	-	100% <sup>7</sup>	N	100%	100%

<sup>5</sup> At time of the draft budget the finalised capital cash flows were unavailable

<sup>6</sup> At time of the draft budget the finalised capital cash flows were unavailable

<sup>7</sup> At time of the draft budget the finalised operating cash flows were unavailable

# Top Level SDBIP/Institutional Scorecard Performance Indicators 2016/2017

No.	See Code tables							Key Performance Indicator	Indicator Definition	Actual 2014 2015	Annual Target 2015 2016	Expected Outcome 2015 2016	Annual Target 2016 2017	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi -Year	2017 2018	2018 2019
	IDP	SO	PR	MKPA / NKPA	NO	NDP	PSO													
28	7.6. 1	O1	O4	BSD	08	10	06	Water Quality	Water quality to maintained at 90% or above in support of the Blue Drop program	98% [ninety eight] (Percentage)	90% [ninety] (Percentage)	90% [ninety] (Percentage)	90% [ninety] (Percentage)	-	-	-	90%	Y	92%	93%
29	7.6. 1	O1	O4	BSD	08	10	06	Limit water unaccounted for by maintaining a loss percentage of equal to or less 20%	This indicator measures unaccounted for water which represents the difference between "net production" (the volume of water delivered into the water network) and "consumption" (the volume of water that can be accounted for by legitimate consumption including the indigent consumption.)	14.6 [fourteen point six] (Percentage)	20% [equal to or less than twenty] (Percentage)	20% [equal to or less than twenty] (Percentage)	20% [equal to or less than twenty] (Percentage)	-	-	-	≤20%	Y	≤20%	≤20%
30	7.6. 1	O1	O4	BSD	06	06	10	Water Master plans	Complete all Master plans projects programmed for the financial year within the available budget.  Capital projects expenditure over budgeted water capital projects.  100 percent expenditure of funding provided.	New Indicator	100% [one hundred] (Percentage)	100% [one hundred] (Percentage)	100% [one hundred] (Percentage)	-	-	-	100% <sup>a</sup>	Y	100%	100%
31	7.6. 1	O1	O1	BSD	10	10	06	Waste Water quality	Waste water quality to maintained at 75% or above in support of the Green Drop program	New Indicator	75% [seventy five] (Percentage)	75% [seventy five] (Percentage)	79% [seventy nine] (Percentage)	-	-	-	79%	Y	80%	81%
32	7.6. 1	O1	O4	BSD	06	06	10	Waste Water Master plans	Complete all Master plans projects programmed for the financial year within the available budget.  Capital projects expenditure over budgeted waste water capital projects.  100 percent expenditure of funding provided	New Indicator	100% [one hundred] (Percentage)	100% [one hundred] (Percentage)	100% [one hundred] (Percentage)	-	-	-	100% <sup>a</sup>	Y	100%	100%

<sup>8</sup> At time of the draft budget the finalised capital cash flows were unavailable

<sup>9</sup> At time of the draft budget the finalised capital cash flows were unavailable

# Top Level SDBIP/Institutional Scorecard Performance Indicators 2016/2017

No.	See Code tables							Key Performance Indicator	Indicator Definition	Actual 2014 2015	Annual Target 2015 2016	Expected Outcome 2015 2016	Annual Target 2016 2017	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi-Year	2017 2018	2018 2019
	IDP	SO	PR	MKPA / NKPA	NO	NDP	PSO													
33	7.4	01	06	BSD	08	06	06	Municipal Infrastructure Grant (MIG)	<p>Implementation and monitoring of MIG projects to be completed by the financial year end.</p> <p>Capital MIG projects expenditure over budgeted MIG capital projects.</p> <p>100 percent expenditure of funding provided</p>	New Indicator	100% [one hundred] (Percentage)	100% [one hundred] (Percentage)	100% [one hundred] (Percentage)	-	-	-	100% <sup>10</sup>	Y	100%	100%
34	7.11	04	10	LED	09	07	01	Development of a Youth Policy	The policy is to provide the framework against which the municipality, as well as other role players can develop and implement programmes and projects that will facilitate the inclusion of youth in mainstream socio-economic life.	New Indicator	1 [one] (Number)	1 [one] (Number)	-	-	-	-	-	N	-	-
35	7.11	04	10	LED	09	07	01	Development of Youth Strategy	The aim of the strategy is to address challenges and support the aspirations of the youth in the greater Knysna area. The Strategy is to be use as a guide to assist the youth in become active and responsible citizens	New Indicator	1 [one] (Number)	1 [one] (Number)	-	-	-	-	-	N	-	-

<sup>10</sup> At time of the draft budget the finalised capital cash flows were unavailable

# Top Level SDBIP/Institutional Scorecard Performance Indicators 2016/2017

No.	See Code tables							Key Performance Indicator	Indicator Definition	Actual 2014 2015	Annual Target 2015 2016	Expected Outcome 2015 2016	Annual Target 2016 2017	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi-Year	2017 2018	2018 2019
	IDP	SO	PR	MKPA / NKPA	NO	NDP	PSO													
36	7.11	04	10	LED	09	07	01	Establishment of Youth Council	The youth council will be representative from different areas and the needs of the youth will be addressed through sustainable programmes. Some of the challenges experienced by the youth of Knysna include the following: <ul style="list-style-type: none"> <li>• Alcohol and substance</li> <li>• High rate of unemployment</li> <li>• High rate of early school leavers</li> <li>• Limited skills capacity</li> <li>• Teenage pregnancies</li> <li>• Physical &amp; emotional abuse</li> <li>• Poverty</li> <li>• Learning difficulty</li> <li>• Peer Pressure</li> <li>• Overcrowded homes</li> <li>• Domestic Violence</li> <li>• Child Headed Households due to vulnerable circumstances</li> </ul>	New Indicator	1 [one] (Number)	1 [one] (Number)	-	-	-	-	-	N	-	-
37	7.9	01	05	GGPP	03	04	05	Develop a disaster communication strategy	Development of an Integrated and comprehensive information management and communication system for disaster risk management.	New Indicator	1 [one] (Number)	1 [one] (Number)	-	-	-	-	-	N	-	-
38	7.6	02	07	BSD	10	06	07	Green waste sites.	Establishment of a new green waste site in Knoetzie (Quarter three) and the closure and commencement of the rehabilitation process of the green waste site in Upper Old Place (Quarter four).	New Indicator	2 [two] (Number)	2 [two] (Number)	-	-	-	-	-	N	-	-



# Top Level SDBIP/Institutional Scorecard Performance Indicators 2016/2017

No.	See Code tables							Key Performance Indicator	Indicator Definition	Actual 2014 2015	Annual Target 2015 5016	Expected Outcome 2015 2016	Annual Target 2016 2017	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi -Year	2017 2018	2018 2019
	IDP	SO	PR	MKPA / NKPA	NO	NDP	PSO													
39	7.6. 4	02	07	BSD	10	06	07	Integrated Waste Management	Complete all Master plans projects programmed for the financial year within the available budget.  Capital projects expenditure over budgeted waste management (Refuse) capital projects.  100 percent expenditure of funding provided	New Indicator	New Indicator	New Indicator	100% [one hundred] (Percentage)	-	-	-	100% <sup>11</sup>	Y	100%	100%
40	7.1	07	15	GGPP	09	09	12	Customer Care identification and training of customer care officials	Identifying individuals responsible for customer care functions as well as training needs to ensure a customer centric implementation of Councils approved Customer Care Policy.	New Indicator	1 [one] (Number)	1 [one] (Number)	-	-	-	-	N	-	-	
41	6.4 (16)	07	16	GGPP	09	09	12	Centralised records system	Develop an assessment /plan to be submitted to Council for a way forward regarding office accommodation for the short/medium and long term. (To enhance Council communication internally and externally)	New Indicator	1 [one] (Number)	1 [one] (Number)	-	-	-	-	N	-	-	
42	6.4 (13)	05	13	MTID	09	09	12	Review of the Organisational Design of the organisation	Submit to Council for approval the Final Organisational Design.	New Indicator	1 [one] (Number)	1 [one] (Number)	-	-	-	-	N	-	-	
43	6.4 (15)	07	15	GGPP	09	09	12	Centralised records system	Develop an assessment /plan to be submitted to Council for a way forward regarding office accommodation for the short/medium and long term. (To enhance Council communication internally and externally)	New Indicator	1 [one] (Number)	1 [one] (Number)	-	-	-	-	N	-	-	

<sup>11</sup> At time of the draft budget the finalised capital cash flows were unavailable

# Top Level SDBIP/Institutional Scorecard Performance Indicators 2016/2017

No.	See Code tables							Key Performance Indicator	Indicator Definition	Actual 2014 2015	Annual Target 2015 2016	Expected Outcome 2015 2016	Annual Target 2016 2017	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi-Year	2017 2018	2018 2019
	IDP	SO	PR	MKPA / NKPA	NO	NDP	PSO													
44	7	07	16	MTID	09	09	12	IDP Indaba Engagement.	Hold a strategic session with Western Cape Government sector departments - <ul style="list-style-type: none"> <li>Ensuring strategic policy alignment, provincial-wide monitoring and evaluation as well as intergovernmental reporting.</li> <li>Ensuring integrated financial governance, planning and budgeting.</li> <li>Facilitating integrated joint planning between provincial and municipal spheres of government.</li> <li>Driving spatial governance, alignment and performance management.</li> <li>Facilitating partnerships and partnering for development.</li> </ul>	New Indicator	1 [one] (Number)	1 [one] (Number)	-	-	-	-	-	N	-	-
45	7.10	01	03	BSD	06	03	11	Rheenendal Rural Infrastructure Development Grant Project	Rural infrastructure upgrades (RID Grant Projects in Rheenendal) Reflects the delivery achieved in the Storm water and roads upgrade tender	New Indicator	1 [one] (Number)	1 [one] (Number)	-	-	-	1	-	N	-	-
46	6.4 8.2	05	16	MTID	09	09	12	Project clean audit: to maintain a clean audit opinion	This indicator measures good governance and accounting practices and will be evaluated and considered by the Auditor-General in determining his opinion. An unqualified audit opinion refers to the position where the auditor, having completed his audit, has no reservation as to the fairness of presentation of financial statements and their conformity with General Recognised Accounting Practices. This is referred to as a 'clean opinion'.	1 [one] (Number)	1 [one] (Number)	1 [one] (Number)	1 [one] (Number)	-	1	-	-	Y	1	1

# Top Level SDBIP/Institutional Scorecard Performance Indicators 2016/2017

No.	See Code tables							Key Performance Indicator	Indicator Definition	Actual 2014 2015	Annual Target 2015 2016	Expected Outcome 2015 2016	Annual Target 2016 2017	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi-Year	2017 2018	2018 2019
	IDP	SO	PR	MKPA / NKPA	NO	NDP	PSO													
47	7.17	05	16	GGPP	09	09	12	The Risk Based Internal Audit Plan submitted to Audit Committee	The Risk Based Audit Plan (RBAP) is based on the risks identified within the Municipality. The plan is approved by the Audit Committee and Council every three years and reviewed annually. The RBAP may be amended more frequently were required with approval from the Audit Committee and Council.	1 [one] (Number)	1 [one] (Number)	1 [one] (Number)	1 [one] (Number)	1	-	-	-	Y	1	1
48	7.17	05	16	GGPP	09	09	12	Quality Assurance Programme submitted to Audit Committee	<p>The Internal Audit Quality Assurance and Improvement Program (QAIP) is designed to provide reasonable assurance to the various stakeholders of the Internal Audit activity that Internal Audit:</p> <ol style="list-style-type: none"> <li>1) Performs its work in accordance with its Charter, which is consistent with The Institute of Internal Auditors International Standards for the Professional Practice of Internal Auditing (Standards), Definition of Internal Auditing and Code of Ethics;</li> <li>2) Operates in an effective and efficient manner; and</li> </ol> <p>Is perceived by stakeholders as adding value and improving Internal Audit's operations. To that end, Internal Audit's QAIP will cover all aspects of the Internal Audit activity (Standard 1300).</p>	1 [one] (Number)	1 [one] (Number)	1 [one] (Number)	1 [one] (Number)	-	-	1	-	Y	1	1

# Top Level SDBIP/Institutional Scorecard Performance Indicators 2016/2017

No.	See Code tables							Key Performance Indicator	Indicator Definition	Actual 2014 2015	Annual Target 2015 5016	Expected Outcome 2015 2016	Annual Target 2016 2017	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi-Year	2017 2018	2018 2019
	IDP	SO	PR	MKPA / NKPA	NO	NDP	PSO													
49	8	05	12	MFVM	09	09	12	Debtor's payment level <sup>12</sup>	The debtor's payment level directly relates to the municipalities capacity to collect amounts due in regards to rates, service and sundry charges and is fundamental to maintain positive cash flows and ensuring stability and long term financial viability. (SA8)	Target revised due to introduction of iGRAP <sup>13</sup>	83 [eighty three] (Percentage)	83 [eighty three] (Percentage)	84 [eighty four] (Percentage)	-	-	-	83%	Y	84%	84%
50	7.1	04	11	GGPP	02	08	04	Regular reporting to Council on the operations of the Greater Knysna Welfare Forum	Quarterly reports to the Section 80 Committee meeting on programs that have been initiated by the Greater Knysna Welfare Forum and that minutes of the meetings held every two months be submitted to Council for information.	New Indicator	6 [six] (Number)	6 [six] (Number)	6	1	2	1	2	Y	6	6
51	7.13	05	13	MTID	09	09	12	Upgrade of municipal buildings	Upgrade of municipal buildings to provide additional office space.  100 percent expenditure of funding provided as per the approved capital budget	New Indicator	New Indicator	New Indicator	100% [one hundred] (Percentage)	-	-	-	100% <sup>14</sup>	N	-	-

<sup>12</sup> Excluding the accrued revenue and predicted cash flow income for fines

<sup>13</sup> National Treasury issued an Accounting Guideline which outlines the principles that should be applied in accounting for traffic fines. The net effect resulting in a decrease in the payment percentage.

<sup>14</sup> At time of the draft budget the finalised capital cash flows were unavailable

## Alignment Tables (Linkages)

### Alignment Tables

IDP Strategic Objectives (SO)	Code
To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	SO1
To ensure ecological integrity through sustainable practices of municipal governance	SO2
To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	SO3
To facilitate real opportunities for youth, women, and disabled and appropriate care for the aged	SO4
To ensure a Municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	SO5
To develop progressive strategies to optimise the use of available human resources	SO6
To establish a common vision and create coherence in government's work by seeking close partnerships with citizenry	SO7

IDP Pre-determined Objective (PR)	Code
Sanitation	PDO01
Electricity	PDO02
Streets and storm water management	PDO03
Water supply	PDO04
Disaster management	PDO05
Housing development	PDO06
Environmental and Waste management	PDO07
Decent employment and job creation	PDO08
Rural Development	PDO09
Education, youth and development, vulnerable groups	PDO10
Health and HIV/AIDS	PDO11
Sound Financial Planning	PDO12
Institutional capacity building	PDO13
Skills development and Education	PDO14
Ward committees and communication	PDO15
Responsive, accountable, effective and efficient municipal system	PDO16

Municipal KPA (MKPA)	Code
Municipal Transformation and Institutional Development	MTID
Basic Service Delivery	BSD
Local Economic Development	LED

Municipal KPA (MKPA)	Code
Municipal Financial Viability and Management	MFVM
Good Governance and Public Participation	GGPP

National Outcome (NO)	Code
Improve the quality of basic education	NO01
Improve health and life expectancy	NO02
All people in south Africa protected and feel safe	NO03
Decent employment through inclusive economic growth	NO04
A skilled and capable workforce to support inclusive growth	NO05
An effective, competitive and responsive economic infrastructure network	NO06
Vibrant, equitable and sustainable rural communities and food security	NO07
Sustainable human settlements and improved quality of household life	NO08
A responsive and accountable, effective and efficient local government system	NO09
Protection and enhancement of environmental assets and natural resources	NO10
A better South Africa, a better Africa and world	NO11
A development-orientated public service and inclusive citizenship	NO12

National KPA (NKPA)	Code
Municipal Transformation and Institutional Development	MTID
Basic Service Delivery	BSD
Local Economic Development	LED
Municipal Financial Viability and Management	MFVM
Good Governance and Public Participation	GGPP

NDP Objectives (NDP)	Code
A skilled and capable workforce to support inclusive growth	NDP01
An economy that will create more jobs	NDP02
An inclusive and integrated rural economy	NDP03
Building safer communities	NDP04
Fighting corruption	NDP05
Improving Infrastructure	NDP06
Improving the quality of education, training and innovation	NDP07
Quality health care for all	NDP08
Reforming the public service	NDP09
Reversing the spatial effects of apartheid	NDP10
Social protection	NDP11
Transforming society and uniting the country	NDP12
Transition to a low-carbon economy	NDP13

Provincial Strategic Outcomes (PSO)	Code
Creating opportunities for growth and jobs	PSO1
Improving education outcomes	PSO2
Increasing access to safe and efficient transport	PSO3
Increasing wellness	PSO4
Increasing safety	PSO5
Developing integrated and sustainable human settlements	PSO6
Mainstreaming sustainability and optimising resource-use efficiency	PSO7
Increasing social cohesion	PSO8
Reducing poverty	PSO9
Integrating service delivery for maximum impact	PSO10
Creating opportunities for growth and development in rural areas	PSO11
Building the best-run regional government in the world	PSO12

# Cashflow

## Cashflow<sup>15</sup>

### Cashflow: July 2016 - September 2016

Directorate	Department	Vote No.	July			August			September			Quarterly (Deficit) Surplus
			Operational		Capital	Operational		Capital	Operational		Capital	
			Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	
Vote 1 - Executive & Council	Council General Expenses	31	1 698	2 802	0	5	1 040	10	27	7 423	0	-9 535
Vote 1 - Executive & Council	Municipal Manager	32	2 463	364	0	0	255	0	0	281	0	-1 564
Vote 1 - Executive & Council	Communication	45	0	315	0	0	186	0	0	221	0	722
Vote 1 - Executive & Council	Organisational Performance	98	0	1 007	0	0	448	0	0	583	0	2 038
Vote 2 - Corporate Services	Director: Corporate	33	0	138	0	0	140	0	0	141	0	419
Vote 2 - Corporate Services	Property & Records Management	34	0	150	0	0	152	0	0	153	0	455
Vote 2 - Corporate Services	Human Resources	35	37	509	0	7	618	0	43	704	0	1 744
Vote 2 - Corporate Services	Legal Services	36	0	156	0	0	182	0	0	191	0	530
Vote 2 - Corporate Services	Committee Services	37	0	76	0	0	80	0	0	81	0	238
Vote 2 - Corporate Services	Public Participation	42	2	219	0	1	248	0	2	256	0	719
Vote 2 - Corporate Services	Estates	74	185	975	0	184	460	0	209	469	0	1 327
Vote 2 - Corporate Services	Administration	95	0	164	0	0	173	0	0	175	0	512
Vote 3 - Financial Services	Director: Finance	62	3	492	0	2	400	0	4	469	0	1 351
Vote 3 - Financial Services	Assessment Rates	63	151 217	380	0	2 101	23	0	2 093	200	0	-154 808
Vote 3 - Financial Services	Expenditure: Payroll	64	0	99	0	0	100	0	0	100	0	298
Vote 3 - Financial Services	Meter Reading	65	0	185	0	0	191	0	0	191	0	567
Vote 3 - Financial Services	Information Technology	66	0	1 120	0	0	1 139	0	0	1 201	241	3 459
Vote 3 - Financial Services	Income	67	616	1 184	0	707	1 160	0	693	1 135	0	1 462
Vote 3 - Financial Services	Expenditure: Stores	68	18	158	0	4	167	0	22	168	0	450
Vote 3 - Financial Services	Expenditure	69	0	143	0	0	144	0	0	144	0	430
Vote 3 - Financial Services	Budget Office	70	37	578	0	30	522	0	53	547	0	1 527
Vote 3 - Financial Services	Expenditure: Procurement	97	0	212	0	0	214	0	0	214	0	640
Vote 5 - Planning & Development	Housing Administration	48	2 135	1 346	0	2 845	1 485	2 868	1 496	1 847	4 588	-1 797
Vote 5 - Planning & Development	Housing Letting Schemes	49	1	2	0	1	4	0	2	5	0	6
Vote 5 - Planning & Development	Housing Selling Schemes	50	1	0	0	1	0	0	1	0	0	-3
Vote 5 - Planning & Development	Integrated Development Planning	54	0	106	0	0	105	0	0	114	0	325
Vote 5 - Planning & Development	Director: Planning & I.H.S	78	252	238	0	203	237	0	360	266	0	-75
Vote 5 - Planning & Development	Environmental Management	83	0	137	0	0	137	0	0	142	0	416
Vote 5 - Planning & Development	Local Economic Development	84	33	347	0	26	348	0	47	393	0	983
Vote 5 - Planning & Development	Planning & Dev Town Planning	85	142	542	0	180	544	0	235	565	0	1 094
Vote 6 - Community Services	Cemetery	39	15	152	0	19	156	0	25	168	0	417
Vote 6 - Community Services	Halls / Facilities	41	35	219	0	35	162	0	40	205	0	475
Vote 6 - Community Services	Public Toilets	47	0	117	0	0	113	0	0	130	0	360
Vote 6 - Community Services	Library	51	250	1 176	0	237	1 039	0	304	1 180	0	2 604
Vote 6 - Community Services	Director: Community	52	0	356	30	0	354	0	0	359	0	1 069
Vote 6 - Community Services	Parks & Recreation	53	67	823	100	66	928	220	75	972	80	2 515
Vote 6 - Community Services	Safety Fire Brigade Services	56	11	956	0	2	982	0	13	1 130	0	3 043
Vote 6 - Community Services	Safety Law Enforcement	57	0	572	0	0	662	0	0	605	0	1 839
Vote 6 - Community Services	Safety Vehicle Lic. & Testing	58	367	192	0	326	196	0	355	198	0	-462
Vote 6 - Community Services	Safety Traffic Department	59	1 557	669	0	1 193	1 118	0	1 467	817	0	-1 614

<sup>15</sup> Cashflows for the draft budget is estimated due to extended budget workshop process.

Cashflow

Directorate	Department	Vote No.	July			August			September			Quarterly (Deficit) Surplus
			Operational		Capital	Operational		Capital	Operational		Capital	
			Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	
Vote 6 - Community Services	Disaster Managment And Social Services	55	0	156	0	0	124	0	0	149	0	428
Vote 6 - Community Services	Sport Fields	60	0	99	0	0	106	0	0	130	0	335
Vote 6 - Community Services	Swimming Pool	61	0	5	0	0	5	0	0	6	0	16
Vote 6 - Community Services	Cleansing Refuse Removal Serv.	72	20 011	1 414	600	269	2 487	640	300	1 758	200	-14 922
Vote 6 - Community Services	Transfer Station	73	0	73	0	0	85	0	0	91	0	249
Vote 6 - Community Services	Street Cleaning	79	0	361	0	0	369	0	0	369	0	1 099
Vote 6 - Community Services	Museum & Heritage Buildings	81	1	52	0	1	65	0	1	59	0	174
Vote 6 - Community Services	Sewerage Sanitation Services	91	664	94	0	8	121	0	8	131	0	-335
Vote 7 - Elelctrical Services	Street Lighting	75	17	527	0	24	143	0	10	236	0	855
Vote 7 - Elelctrical Services	Electricity Distribution	76	32 556	-1 158	2 191	20 740	22 512	1 973	17 956	20 831	3 223	-29 067
Vote 7 - Elelctrical Services	Electricity Administration	77	0	147	0	0	213	0	0	164	0	524
Vote 7 - Elelctrical Services	Workshop & Depot	94	0	267	0	0	411	0	0	483	0	1 161
Vote 8 - Technical Services	Civic Buildings	40	0	591	0	0	446	0	0	487	0	1 524
Vote 8 - Technical Services	Director: Technical Services	80	32	670	251	26	528	84	45	649	0	1 744
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Main Roads	86	2	3	0	2	15	0	3	7	0	20
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Stormwater	87	0	266	250	0	263	250	0	305	0	834
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Streets	88	16	1 572	0	23	2 095	0	10	2 403	0	6 022
Vote 8 - Technical Services	Sewerage Purification Services	89	14 520	1 538	0	378	1 204	0	297	1 598	0	-10 856
Vote 8 - Technical Services	Sewerage Reticulation Services	90	0	816	0	0	982	181	0	918	347	2 716
Vote 8 - Technical Services	Water Purification Works	92	324	1 653	2 030	459	2 767	2 105	191	3 343	2 537	6 790
Vote 8 - Technical Services	Water Reticulation	93	23 777	2 237	3 012	3 690	2 124	4 011	5 470	2 477	3 869	-26 099
			253 062	30 760	8 464	33 794	53 674	12 342	31 855	60 735	15 085	-192 613

# Cashflow

## Cashflow: October 2016 - December 2016

Directorate	Department	Vote No.	October			November			December			Quarterly (Deficit) Surplus
			Operational		Capital	Operational		Capital	Operational		Capital	
			Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	
Vote 1 - Executive & Council	Council General Expenses	31	18	1 301	0	1 352	1 473	0	22	1 647	0	-3 029
Vote 1 - Executive & Council	Municipal Manager	32	0	314	0	1 965	755	0	0	368	0	-528
Vote 1 - Executive & Council	Communication	45	0	256	0	0	384	0	0	322	0	962
Vote 1 - Executive & Council	Organisational Performance	98	0	751	0	0	1 049	0	0	1 014	0	2 815
Vote 2 - Corporate Services	Director: Corporate	33	0	141	0	0	310	0	0	138	0	589
Vote 2 - Corporate Services	Property & Records Management	34	0	152	0	0	261	0	0	150	0	563
Vote 2 - Corporate Services	Human Resources	35	28	655	0	26	862	0	36	420	0	1 847
Vote 2 - Corporate Services	Legal Services	36	0	189	0	0	268	0	0	144	0	600
Vote 2 - Corporate Services	Committee Services	37	0	79	0	0	134	0	0	78	0	292
Vote 2 - Corporate Services	Public Participation	42	2	251	0	3	376	0	3	212	0	830
Vote 2 - Corporate Services	Estates	74	177	475	0	295	471	0	289	479	0	664
Vote 2 - Corporate Services	Administration	95	0	172	0	0	275	0	0	166	0	613
Vote 3 - Financial Services	Director: Finance	62	5	480	0	6	480	0	7	502	0	1 444
Vote 3 - Financial Services	Assessment Rates	63	2 092	202	0	15 997	200	0	4 218	200	0	-21 705
Vote 3 - Financial Services	Expenditure: Payroll	64	0	99	0	0	162	0	0	100	0	362
Vote 3 - Financial Services	Meter Reading	65	0	188	0	0	318	0	0	190	0	696
Vote 3 - Financial Services	Information Technology	66	0	1 350	0	0	1 096	0	0	1 356	306	3 801
Vote 3 - Financial Services	Income	67	745	1 243	0	892	1 400	0	843	1 244	0	1 408
Vote 3 - Financial Services	Expenditure: Stores	68	14	168	0	13	229	0	18	167	0	518
Vote 3 - Financial Services	Expenditure	69	0	143	0	0	239	0	0	144	0	526
Vote 3 - Financial Services	Budget Office	70	63	572	0	79	862	0	83	586	0	1 796
Vote 3 - Financial Services	Expenditure: Procurement	97	0	213	0	0	353	0	0	214	0	781
Vote 5 - Planning & Development	Housing Administration	48	11 198	1 683	4 588	9 728	1 785	4 588	14 746	1 805	6 882	-30 398
Vote 5 - Planning & Development	Housing Letting Schemes	49	2	6	0	1	3	0	1	5	0	10
Vote 5 - Planning & Development	Housing Selling Schemes	50	1	0	0	1	0	0	1	0	0	-3
Vote 5 - Planning & Development	Integrated Development Planning	54	0	112	0	0	165	0	0	117	0	393
Vote 5 - Planning & Development	Director: Planning & I.H.S	78	427	245	0	536	464	0	562	251	0	-566
Vote 5 - Planning & Development	Environmental Management	83	0	141	0	0	213	0	0	144	0	498
Vote 5 - Planning & Development	Local Economic Development	84	55	383	0	69	518	0	73	410	0	1 114
Vote 5 - Planning & Development	Planning & Dev Town Planning	85	247	559	0	121	921	0	157	573	0	1 527
Vote 6 - Community Services	Cemetery	39	27	166	150	13	227	0	17	180	500	516
Vote 6 - Community Services	Halls / Facilities	41	33	218	0	57	217	0	56	183	0	472
Vote 6 - Community Services	Public Toilets	47	0	123	120	0	158	120	0	117	150	399
Vote 6 - Community Services	Library	51	671	1 199	0	698	1 512	0	883	1 410	0	1 869
Vote 6 - Community Services	Director: Community	52	0	356	0	0	616	0	0	361	0	1 332
Vote 6 - Community Services	Parks & Recreation	53	63	929	0	107	1 337	0	105	1 024	0	3 015
Vote 6 - Community Services	Safety Fire Brigade Services	56	8	975	0	8	1 447	0	11	988	0	3 382
Vote 6 - Community Services	Safety Law Enforcement	57	0	675	0	0	785	0	0	719	0	2 179
Vote 6 - Community Services	Safety Vehicle Lic. & Testing	58	391	195	0	356	328	0	290	197	0	-317
Vote 6 - Community Services	Safety Traffic Department	59	1 452	991	0	2 031	1 094	0	1 557	881	0	-2 073



Cashflow

Directorate	Department	Vote No.	October			November			December			Quarterly (Deficit) Surplus
			Operational		Capital	Operational		Capital	Operational		Capital	
			Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	
Vote 6 - Community Services	Disaster Managment And Social Services	55	0	158	0	0	160	0	0	210	0	528
Vote 6 - Community Services	Sport Fields	60	0	119	0	1	139	0	0	116	0	373
Vote 6 - Community Services	Swimming Pool	61	0	8	0	0	4	0	0	7	0	19
Vote 6 - Community Services	Cleansing Refuse Removal Serv.	72	303	2 236	200	5 974	2 046	200	542	2 012	0	-524
Vote 6 - Community Services	Transfer Station	73	0	93	75	0	118	75	0	94	150	305
Vote 6 - Community Services	Street Cleaning	79	0	365	0	0	590	0	0	368	0	1 322
Vote 6 - Community Services	Museum & Heritage Buildings	81	1	66	0	1	88	0	1	61	0	213
Vote 6 - Community Services	Sewerage Sanitation Services	91	8	107	0	66	145	0	17	119	0	280
Vote 7 - Elelctrical Services	Street Lighting	75	100	431	0	85	160	0	131	173	0	448
Vote 7 - Elelctrical Services	Electricity Distribution	76	18 144	11 154	1 448	23 600	12 488	578	18 075	11 972	468	-24 205
Vote 7 - Elelctrical Services	Electricity Administration	77	0	189	0	0	258	0	0	175	0	623
Vote 7 - Elelctrical Services	Workshop & Depot	94	0	512	0	0	472	0	0	513	0	1 498
Vote 8 - Technical Services	Civic Buildings	40	0	549	0	0	705	0	0	455	0	1 708
Vote 8 - Technical Services	Director: Technical Services	80	54	564	0	67	1 079	0	71	554	0	2 006
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Main Roads	86	4	21	0	4	107	0	5	28	0	144
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Stormwater	87	0	279	0	0	420	0	0	285	0	985
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Streets	88	94	2 363	0	80	3 468	0	123	2 451	0	7 985
Vote 8 - Technical Services	Sewerage Purification Services	89	1 032	1 766	0	5 203	1 525	481	1 453	1 527	641	-2 870
Vote 8 - Technical Services	Sewerage Reticulation Services	90	0	1 219	177	0	589	177	0	865	234	2 673
Vote 8 - Technical Services	Water Purification Works	92	1 880	2 660	2 508	1 601	2 222	972	2 476	2 747	103	1 673
Vote 8 - Technical Services	Water Reticulation	93	5 570	2 335	4 259	4 707	2 251	3 188	4 882	2 205	1 171	-8 368
			44 907	45 542	13 525	75 742	52 781	10 379	51 752	46 142	10 605	-33 994

Cashflow

Cashflow: January 2017-March 2017

Directorate	Department	Vote No.	January			February			March			Quarterly (Deficit) Surplus
			Operational		Capital	Operational		Capital	Operational		Capital	
			Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	
Vote 1 - Executive & Council	Council General Expenses	31	26	2 315	0	26	1 050	330	25	1 097	550	-4 386
Vote 1 - Executive & Council	Municipal Manager	32	0	225	0	0	226	0	0	229	0	680
Vote 1 - Executive & Council	Communication	45	0	151	0	0	152	0	0	161	0	464
Vote 1 - Executive & Council	Organisational Performance	98	0	295	0	0	303	0	0	323	0	920
Vote 2 - Corporate Services	Director: Corporate	33	0	141	700	0	141	900	0	140	1 500	421
Vote 2 - Corporate Services	Property & Records Management	34	0	153	0	0	152	0	0	152	0	457
Vote 2 - Corporate Services	Human Resources	35	37	663	0	37	646	0	36	634	0	1 832
Vote 2 - Corporate Services	Legal Services	36	0	184	0	0	185	0	0	183	0	552
Vote 2 - Corporate Services	Committee Services	37	0	83	0	0	82	0	0	80	0	245
Vote 2 - Corporate Services	Public Participation	42	3	254	0	3	252	0	3	248	0	744
Vote 2 - Corporate Services	Estates	74	290	489	0	236	494	0	283	507	0	679
Vote 2 - Corporate Services	Administration	95	0	178	0	0	175	0	0	173	0	526
Vote 3 - Financial Services	Director: Finance	62	7	546	0	7	966	0	7	537	0	2 027
Vote 3 - Financial Services	Assessment Rates	63	2 264	200	0	2 245	202	0	2 159	193	0	-6 073
Vote 3 - Financial Services	Expenditure: Payroll	64	0	101	0	0	104	0	0	99	0	304
Vote 3 - Financial Services	Meter Reading	65	0	197	120	0	194	0	0	190	0	581
Vote 3 - Financial Services	Information Technology	66	0	1 133	0	0	1 955	0	0	1 169	241	4 256
Vote 3 - Financial Services	Income	67	1 423	1 100	0	1 156	1 750	0	555	1 075	0	791
Vote 3 - Financial Services	Expenditure: Stores	68	19	175	0	18	174	0	18	170	0	464
Vote 3 - Financial Services	Expenditure	69	0	145	0	0	148	0	0	143	0	435
Vote 3 - Financial Services	Budget Office	70	83	504	0	89	798	0	89	508	0	1 550
Vote 3 - Financial Services	Expenditure: Procurement	97	0	216	0	0	219	0	0	213	0	648
Vote 5 - Planning & Development	Housing Administration	48	1 449	1 984	0	9 622	1 009	6 882	1 737	1 861	6 882	-7 954
Vote 5 - Planning & Development	Housing Letting Schemes	49	1	5	0	1	5	0	2	6	0	11
Vote 5 - Planning & Development	Housing Selling Schemes	50	1	0	0	1	0	0	1	0	0	-3
Vote 5 - Planning & Development	Integrated Development Planning	54	0	112	0	0	92	0	0	113	0	317
Vote 5 - Planning & Development	Director: Planning & I.H.S	78	566	276	0	600	223	0	600	265	0	-1 003
Vote 5 - Planning & Development	Environmental Management	83	0	141	0	0	130	0	0	141	0	413
Vote 5 - Planning & Development	Local Economic Development	84	73	383	0	78	279	0	78	387	0	821
Vote 5 - Planning & Development	Planning & Dev Town Planning	85	172	562	0	167	513	0	302	562	0	996
Vote 6 - Community Services	Cemetery	39	19	174	500	18	160	750	32	179	750	444
Vote 6 - Community Services	Halls / Facilities	41	56	222	0	45	219	877	54	237	1 177	523
Vote 6 - Community Services	Public Toilets	47	0	145	150	0	130	180	0	137	180	412
Vote 6 - Community Services	Library	51	444	1 144	0	739	994	0	478	1 338	0	1 814
Vote 6 - Community Services	Director: Community	52	0	361	69	0	353	50	0	362	771	1 075
Vote 6 - Community Services	Parks & Recreation	53	105	1 071	890	85	977	0	101	1 008	0	2 764
Vote 6 - Community Services	Safety Fire Brigade Services	56	11	1 257	0	11	999	0	11	1 134	1 700	3 357
Vote 6 - Community Services	Safety Law Enforcement	57	0	665	0	0	602	0	0	690	0	1 957
Vote 6 - Community Services	Safety Vehicle Lic. & Testing	58	465	205	0	360	200	0	242	199	0	-463
Vote 6 - Community Services	Safety Traffic Department	59	1 437	1 106	450	2 017	964	0	1 714	939	0	-2 158
Vote 6 - Community Services	Disaster Management And Social Services	55	0	132	0	0	110	0	0	182	0	425
Vote 6 - Community Services	Sport Fields	60	0	147	0	0	123	0	0	138	0	406
Vote 6 - Community Services	Swimming Pool	61	0	7	0	0	8	0	0	8	0	23
Vote 6 - Community Services	Cleansing Refuse Removal Serv.	72	362	2 710	250	354	2 221	0	285	2 116	0	6 046

Cashflow

Directorate	Department	Vote No.	January			February			March			Quarterly (Deficit) Surplus
			Operational		Capital	Operational		Capital	Operational		Capital	
			Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	
Vote 6 - Community Services	Transfer Station	73	0	94	0	0	94	0	0	96	0	284
Vote 6 - Community Services	Street Cleaning	79	0	376	0	0	372	0	0	368	0	1 115
Vote 6 - Community Services	Museum & Heritage Buildings	81	1	67	0	1	65	0	1	64	0	193
Vote 6 - Community Services	Sewerage Sanitation Services	91	8	164	0	8	131	0	8	128	0	398
Vote 7 - Electrical Services	Street Lighting	75	8	221	0	83	442	0	10	375	0	937
Vote 7 - Electrical Services	Electricity Distribution	76	20 634	16 476	1 188	18 582	11 439	822	23 112	14 703	1 128	-19 711
Vote 7 - Electrical Services	Electricity Administration	77	0	216	0	0	193	0	0	211	0	620
Vote 7 - Electrical Services	Workshop & Depot	94	0	518	0	0	519	0	0	549	0	1 587
Vote 8 - Technical Services	Civic Buildings	40	0	486	0	0	555	0	0	536	0	1 577
Vote 8 - Technical Services	Director: Technical Services	80	71	608	0	75	642	0	75	667	0	1 696
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Main Roads	86	5	470	0	5	36	0	5	142	0	635
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Stormwater	87	0	655	500	0	306	0	0	412	0	1 373
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Streets	88	7	7 071	1 290	78	2 573	376	9	3 814	175	13 364
Vote 8 - Technical Services	Sewerage Purification Services	89	315	1 676	815	935	1 778	655	270	1 832	713	3 766
Vote 8 - Technical Services	Sewerage Reticulation Services	90	0	1 284	1 527	0	1 282	1 976	0	1 208	1 200	3 775
Vote 8 - Technical Services	Water Purification Works	92	142	4 649	0	1 569	3 324	86	185	3 528	257	9 605
Vote 8 - Technical Services	Water Reticulation	93	3 629	3 137	46	5 359	2 750	57	5 365	2 604	0	-5 861
			<b>34 133</b>	<b>60 425</b>	<b>8 495</b>	<b>44 613</b>	<b>47 176</b>	<b>13 941</b>	<b>37 853</b>	<b>51 463</b>	<b>17 226</b>	<b>33 693</b>

Cashflow

Cashflow: April 2017-June 2017

Directorate	Department	Vote No.	April			May			June			Quarterly (Deficit) Surplus
			Operational		Capital	Operational		Capital	Operational		Capital	
			Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	
Vote 1 - Executive & Council	Council General Expenses	31	25	1 062	1 320	25	2 080	0	1 271	2 683	0	-4 503
Vote 1 - Executive & Council	Municipal Manager	32	0	229	0	0	229	10	1 484	474	0	-552
Vote 1 - Executive & Council	Communication	45	0	157	0	0	157	0	0	437	0	751
Vote 1 - Executive & Council	Organisational Performance	98	0	323	0	0	323	0	0	1 510	0	2 156
Vote 2 - Corporate Services	Director: Corporate	33	0	140	1 750	0	140	1 800	0	168	350	447
Vote 2 - Corporate Services	Property & Records Management	34	0	152	0	0	152	0	0	172	0	476
Vote 2 - Corporate Services	Human Resources	35	36	634	0	36	634	0	41	2 557	0	3 711
Vote 2 - Corporate Services	Legal Services	36	0	183	0	0	183	0	0	526	0	892
Vote 2 - Corporate Services	Committee Services	37	0	80	0	0	80	0	0	99	0	259
Vote 2 - Corporate Services	Public Participation	42	3	248	0	3	248	0	27	570	50	1 032
Vote 2 - Corporate Services	Estates	74	317	507	0	523	507	0	520	1 317	0	970
Vote 2 - Corporate Services	Administration	95	0	172	0	0	173	0	0	236	0	581
Vote 3 - Financial Services	Director: Finance	62	7	506	0	7	522	0	57	964	0	1 921
Vote 3 - Financial Services	Assessment Rates	63	2 174	193	0	2 075	193	0	4 368	225	0	-8 005
Vote 3 - Financial Services	Expenditure: Payroll	64	0	99	0	0	99	0	0	109	0	308
Vote 3 - Financial Services	Meter Reading	65	0	190	0	0	190	0	0	204	0	584
Vote 3 - Financial Services	Information Technology	66	0	1 169	0	0	1 169	32	1	3 132	461	5 468
Vote 3 - Financial Services	Income	67	882	1 073	0	875	1 074	0	559	1 609	0	1 439
Vote 3 - Financial Services	Expenditure: Stores	68	18	167	0	18	169	0	20	209	0	489
Vote 3 - Financial Services	Expenditure	69	0	143	0	0	143	0	0	153	0	439
Vote 3 - Financial Services	Budget Office	70	89	508	0	89	508	0	692	760	0	906
Vote 3 - Financial Services	Expenditure: Procurement	97	0	213	0	0	213	0	0	223	0	649
Vote 5 - Planning & Development	Housing Administration	48	4 031	1 679	6 882	4 030	1 770	6 882	13 696	8 284	6 309	-10 024
Vote 5 - Planning & Development	Housing Letting Schemes	49	2	6	0	2	6	0	2	33	0	39
Vote 5 - Planning & Development	Housing Selling Schemes	50	1	0	0	1	0	0	1	0	0	-3
Vote 5 - Planning & Development	Integrated Development Planning	54	0	113	0	0	113	0	0	298	0	523
Vote 5 - Planning & Development	Director: Planning & I.H.S	78	600	245	0	600	255	0	4 694	479	0	-4 914
Vote 5 - Planning & Development	Environmental Management	83	0	141	0	0	141	0	0	251	0	533
Vote 5 - Planning & Development	Local Economic Development	84	78	387	0	78	387	0	607	1 407	0	1 419
Vote 5 - Planning & Development	Planning & Dev Town Planning	85	302	562	0	226	562	0	267	1 042	0	1 372
Vote 6 - Community Services	Cemetery	39	32	175	750	24	177	750	28	342	1 000	609
Vote 6 - Community Services	Halls / Facilities	41	61	212	877	101	224	2 732	100	366	3 509	541
Vote 6 - Community Services	Public Toilets	47	0	125	275	0	131	225	0	196	150	452
Vote 6 - Community Services	Library	51	554	1 301	439	555	1 320	588	3 747	2 981	878	745
Vote 6 - Community Services	Director: Community	52	0	358	257	0	360	0	0	394	0	1 112
Vote 6 - Community Services	Parks & Recreation	53	114	1 002	0	190	1 005	0	189	1 980	0	3 493
Vote 6 - Community Services	Safety Fire Brigade Services	56	11	987	0	11	1 061	0	12	1 253	0	3 267
Vote 6 - Community Services	Safety Law Enforcement	57	0	690	0	0	690	0	0	1 260	0	2 640
Vote 6 - Community Services	Safety Vehicle Lic. & Testing	58	242	197	0	242	198	0	361	223	0	-225
Vote 6 - Community Services	Safety Traffic Department	59	1 714	915	0	1 714	927	0	67 502	66 157	50	-2 931
Vote 6 - Community Services	Disaster Managment And Social Services	55	0	182	0	0	182	0	0	549	0	914
Vote 6 - Community Services	Sport Fields	60	1	121	0	1	130	0	1	289	0	537
Vote 6 - Community Services	Swimming Pool	61	0	8	0	0	8	0	0	32	0	49
Vote 6 - Community Services	Cleansing Refuse Removal Serv.	72	290	2 067	0	306	2 092	0	3 769	2 570	0	2 363

Cashflow

Directorate	Department	Vote No.	April			May			June			Quarterly (Deficit) Surplus
			Operational		Capital	Operational		Capital	Operational		Capital	
			Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	
Vote 6 - Community Services	Transfer Station	73	0	96	0	0	96	0	0	230	0	422
Vote 6 - Community Services	Street Cleaning	79	0	368	0	0	368	0	0	383	0	1 119
Vote 6 - Community Services	Museum & Heritage Buildings	81	1	64	0	2	64	0	1	101	0	225
Vote 6 - Community Services	Sewerage Sanitation Services	91	8	118	0	8	123	0	17	193	0	401
Vote 7 - Electrical Services	Street Lighting	75	31	355	0	31	365	0	78	344	0	924
Vote 7 - Electrical Services	Electricity Distribution	76	23 218	12 967	1 010	23 167	13 850	3 872	10 776	28 197	2 832	-2 147
Vote 7 - Electrical Services	Electricity Administration	77	0	238	0	0	238	0	0	634	0	1 109
Vote 7 - Electrical Services	Workshop & Depot	94	0	550	0	0	550	0	0	2 201	0	3 301
Vote 8 - Technical Services	Civic Buildings	40	0	523	0	0	533	0	0	500	0	1 555
Vote 8 - Technical Services	Director: Technical Services	80	75	965	0	75	1 556	0	590	3 288	0	5 068
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Main Roads	86	5	147	0	5	156	0	38	946	0	1 202
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Stormwater	87	0	454	0	0	587	0	0	1 653	0	2 693
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Streets	88	29	3 645	1 486	29	3 840	2 641	73	15 557	843	22 911
Vote 8 - Technical Services	Sewerage Purification Services	89	445	1 751	553	431	1 805	6 634	3 496	4 758	2 197	3 942
Vote 8 - Technical Services	Sewerage Reticulation Services	90	0	1 120	723	0	1 173	86	0	2 582	86	4 876
Vote 8 - Technical Services	Water Purification Works	92	588	2 990	0	588	3 411	0	1 473	9 039	0	12 791
Vote 8 - Technical Services	Water Reticulation	93	3 238	2 444	428	3 221	2 642	599	5 992	4 334	114	-3 030
			<b>39 222</b>	<b>48 413</b>	<b>16 750</b>	<b>39 289</b>	<b>52 279</b>	<b>26 850</b>	<b>126 545</b>	<b>183 662</b>	<b>18 828</b>	<b>70 292</b>

## Cashflow

### Cashflow Total

Directorate	Department	Vote No.	Total			Capital as % of Operational Budget
			Operational		Capital	
			Revenue	Expenditure	Expenditure	Expenditure
Vote 1 - Executive & Council	Council General Expenses	31	4 519	25 972	2 210	9%
Vote 1 - Executive & Council	Municipal Manager	32	5 912	3 948	10	0%
Vote 1 - Executive & Council	Communication	45	0	2 899	0	0%
Vote 1 - Executive & Council	Organisational Performance	98	0	7 928	0	0%
Vote 2 - Corporate Services	Director: Corporate	33	0	1 877	7 000	373%
Vote 2 - Corporate Services	Property & Records Management	34	0	1 952	0	0%
Vote 2 - Corporate Services	Human Resources	35	400	9 534	0	0%
Vote 2 - Corporate Services	Legal Services	36	0	2 574	0	0%
Vote 2 - Corporate Services	Committee Services	37	0	1 033	0	0%
Vote 2 - Corporate Services	Public Participation	42	57	3 381	50	1%
Vote 2 - Corporate Services	Estates	74	3 508	7 148	0	0%
Vote 2 - Corporate Services	Administration	95	0	2 231	0	0%
Vote 3 - Financial Services	Director: Finance	62	120	6 863	0	0%
Vote 3 - Financial Services	Assessment Rates	63	193 001	2 411	0	0%
Vote 3 - Financial Services	Expenditure: Payroll	64	0	1 272	0	0%
Vote 3 - Financial Services	Meter Reading	65	0	2 428	120	5%
Vote 3 - Financial Services	Information Technology	66	4	16 987	1 282	8%
Vote 3 - Financial Services	Income	67	9 947	15 047	0	0%
Vote 3 - Financial Services	Expenditure: Stores	68	200	2 121	0	0%
Vote 3 - Financial Services	Expenditure	69	0	1 830	0	0%
Vote 3 - Financial Services	Budget Office	70	1 475	7 255	0	0%
Vote 3 - Financial Services	Expenditure: Procurement	97	0	2 718	0	0%
Vote 5 - Planning & Development	Housing Administration	48	76 711	26 538	57 353	216%
Vote 5 - Planning & Development	Housing Letting Schemes	49	19	85	0	0%
Vote 5 - Planning & Development	Housing Selling Schemes	50	12	0	0	0%
Vote 5 - Planning & Development	Integrated Development Planning	54	0	1 558	0	0%
Vote 5 - Planning & Development	Director: Planning & I.H.S	78	10 000	3 442	0	0%
Vote 5 - Planning & Development	Environmental Management	83	0	1 860	0	0%
Vote 5 - Planning & Development	Local Economic Development	84	1 292	5 628	0	0%
Vote 5 - Planning & Development	Planning & Dev Town Planning	85	2 518	7 507	0	0%
Vote 6 - Community Services	Cemetery	39	269	2 255	5 150	228%
Vote 6 - Community Services	Halls / Facilities	41	672	2 683	9 172	342%
Vote 6 - Community Services	Public Toilets	47	0	1 623	1 550	96%
Vote 6 - Community Services	Library	51	9 561	16 593	1 904	11%
Vote 6 - Community Services	Director: Community	52	0	4 589	1 177	26%
Vote 6 - Community Services	Parks & Recreation	53	1 267	13 053	1 290	10%
Vote 6 - Community Services	Safety Fire Brigade Services	56	119	13 167	1 700	13%
Vote 6 - Community Services	Safety Law Enforcement	57	0	8 615	0	0%
Vote 6 - Community Services	Safety Vehicle Lic. & Testing	58	3 995	2 528	0	0%
Vote 6 - Community Services	Safety Traffic Department	59	85 354	76 578	500	1%
Vote 6 - Community Services	Disaster Managment And Social Services	55	0	2 294	0	0%
Vote 6 - Community Services	Sport Fields	60	5	1 656	0	0%

Cashflow

Directorate	Department	Vote No.	Total			Capital as % of Operational Budget
			Operational		Capital	
			Revenue	Expenditure	Expenditure	
Vote 6 - Community Services	Swimming Pool	61	0	105	0	0%
Vote 6 - Community Services	Cleansing Refuse Removal Serv.	72	32 764	25 728	2 090	8%
Vote 6 - Community Services	Transfer Station	73	0	1 260	300	24%
Vote 6 - Community Services	Street Cleaning	79	0	4 655	0	0%
Vote 6 - Community Services	Museum & Heritage Buildings	81	12	818	0	0%
Vote 6 - Community Services	Sewerage Sanitation Services	91	830	1 574	0	0%
Vote 7 - Electrical Services	Street Lighting	75	607	3 771	0	0%
Vote 7 - Electrical Services	Electricity Distribution	76	250 559	175 430	20 735	12%
Vote 7 - Electrical Services	Electricity Administration	77	0	2 875	0	0%
Vote 7 - Electrical Services	Workshop & Depot	94	0	7 546	0	0%
Vote 8 - Technical Services	Civic Buildings	40	0	6 364	0	0%
Vote 8 - Technical Services	Director: Technical Services	80	1 257	11 771	335	3%
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Main Roads	86	81	2 081	0	0%
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Stormwater	87	0	5 886	1 000	17%
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Streets	88	572	50 854	6 812	13%
Vote 8 - Technical Services	Sewerage Purification Services	89	28 776	22 757	12 690	56%
Vote 8 - Technical Services	Sewerage Reticulation Services	90	0	14 039	6 711	48%
Vote 8 - Technical Services	Water Purification Works	92	11 474	42 333	10 596	25%
Vote 8 - Technical Services	Water Reticulation	93	74 899	31 541	20 752	66%
			<b>812 767</b>	<b>733 051</b>	<b>172 489</b>	24% <sup>16</sup>

<sup>16</sup> National recommend norm 10% - 20% (Circular 71)

## Capital

### Capital

Detailed capital projects as well as the projected monthly cash flows: Projected Capital Expenditure Regulation 19(c)

Project	Department	Ward <sup>17</sup>	Forecast 2015 2016	Months												Annual 2016 2017	Future Budget Year		Budget Period Total
				Budget													2017/2018	2018/2019	
				Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
Upgrade pumping scheme Charlesford to Dam	Water Reticulation	0															18 066	54 198	72 264
MIG196405 Charlesford P/Scheme	Water Purification Works	0	3 947	1 944	1 944	2 431	2 431	972								9 722	10 397	10 915	34 981
Upgrade main Sewer Pump Station and sewers in the CBD	Sewerage Reticulation Services	0															5 704	17 111	22 815
Knysna Vision 2002 (Infr) (IHHS)	Housing Administration	9	19 372																19 372
MIG203923 N & NE Bulk Water Phase III	Water Reticulation	0	3 947	658	658	658	877	877	658							4 386	4 690	4 925	17 948
Northern Corridor Upgrade(NDPG)	Halls / Facilities	0															8 772	8 772	17 544
Asset replacements & refurbishments	Electricity Distribution	9	3 000		240	240	300	300	300		300	300	360	300	360	3 000	5 000	5 250	16 250
MIG221955 Upgr CBD Sewer&P Sta	Sewerage Purification Services	0	3 497					481	641	641	481	481	321	160		3 205	3 428	3 599	13 729
Upgrade pumping scheme Charlesford to Dam	Water Reticulation	W		1 927	3 211	3 211	3 211	1 284								12 844			12 844
Hornlee	Housing Administration	W			568	908	908	908	1 362		1 362	1 362	1 362	1 362	1 249	11 353			11 353
New Cemetery Knysna	Cemetery	0							500	500	750	750	750	750	1 000	5 000	6 000	1 000	11 000
Qolweni	Housing Administration	0			500	800	800	800	1 200		1 200	1 200	1 200	1 200	1 100	10 000			10 000
Northern Corridor Upgrade(NDPG)	Halls / Facilities	0									877	877	877	2 632	3 509	8 772			8 772
Knysna WWTW Screw press	Sewerage Purification Services	9												6 242	2 081	8 322			8 322
Bloemfontein	Housing Administration	0			400	640	640	640	960		960	960	960	960	880	8 000			8 000
Ethembeni	Housing Administration	0			400	640	640	640	960		960	960	960	960	880	8 000			8 000
Knysna Vision 2002: Damsebos	Housing Administration	0			400	640	640	640	960		960	960	960	960	880	8 000			8 000
20MVA; 66/11kV Transformer	Electricity Distribution	3	8 000																8 000
Upgrade Heads Water Reticulation system	Water Reticulation	0															1 758	5 273	7 030
Upgr Workshop S/S	Electricity Distribution	9	1 500	1 375	1 375	2 200	550									5 500			7 000
Elec Nothern areas (INEP)	Electricity Distribution	0	5 263																5 263
Extensions to Corporate Buildings	Director: Corporate	0								500	500	1 000	1 250	1 500	250	5 000			5 000
Hlalani	Housing Administration	0			250	400	400	400	600		600	600	600	600	550	5 000			5 000
Upgrade Gray Street	Rds,S/Wtr,Drainage:Streets	1											1 386	2 541	693	4 620			4 620
Wtr pumpstations Electrificati	Water Reticulation	0	4 044																4 044
Happy Valley	Housing Administration	0			200	320	320	320	480		480	480	480	480	440	4 000			4 000
MIG205704 Rehab of Knysna WWTW - Maintenance	Sewerage Purification Services	0								174	174	233	233	233	116	1 163	1 243	1 305	3 711
MIG221579:Rehab Sedgf WWTW	Sewerage Purification Services	0	3 666																3 666
Upgrade Gray Street	Rds,S/Wtr,Drainage:Streets	0															895	2 685	3 580
MIG183223 MPC Rheenendal	Halls / Facilities	5	3 239																3 239
Upgrade main Sewer Pump Station and sewers in the CBD	Sewerage Reticulation Services	9								319	1 115	1 115	637			3 185			3 185
Knysna Vision 2002: Oupad	Housing Administration	0			150	240	240	240	360		360	360	360	360	330	3 000			3 000
Upgrade Stormwater Infrastructure	Rds,S/Wtr,Drainage:Stormwater	10	1 000	250	250											500	375	1 125	3 000
MIG196405(Ln):Charlesford P/Scheme	Water Purification Works	0	2 999																2 999
MIG207642 N&NE Str Lights	Electricity Distribution	1	877	533												533	570	598	2 578
MIG195749 L/I S/Walks Greater Knysna Ph III	Rds,S/Wtr,Drainage:Streets	0	877							100	301	100				502	537	563	2 479
Program Computer Equipment	Information Technology	10	760			241			241			241			241	965	745		2 470
Upgrade Bigai Stream: Hornlee	Rds,S/Wtr,Drainage:Stormwater	0	2 151																2 151
Prepaid Conversions	Electricity Distribution	2	600	58	58	58	58	58	58	58	58	58	58	58	58	700	800		2 100

<sup>17</sup> Provided where information available "W" refers to all wards



## Capital

Project	Department	Ward <sup>17</sup>	Forecast 2015 2016	Months												Annual 2016 2017	Future Budget Year			Budget Period Total
				Budget													2017/2018 2018/2019 2015/2019			
				Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun					
RO Plant - New Inlet System	Water Purification Works	0	2 100																2 100	
Upgrade Roads Infrastructure	Rds,S/Wtr,Drainage:Streets	0	2 000																2 000	
Upgrade second phase of sewer works	Sewerage Reticulation Services	0	2 000																2 000	
Ward 8: Roads Paving	Council General Expenses	10	2 000																2 000	
Switchgear for the Eastford SS	Electricity Distribution	9												1 000	1 000	2 000			2 000	
MIG203385(Ln):MPC Smutsville	Halls / Facilities	1	1 949																1 949	
Upgrade Hornlee Water Reticulation system	Water Reticulation	0															483	1 448	1 930	
Dam se bos South (Phase 3)	Electricity Distribution	2								110	220	220				550	734	550	1 834	
Oupad (Phase 4)	Electricity Distribution	2				55	165	220	110							550	733	550	1 833	
Veh Repl - CX1741(Own-Loan) graider	Rds,S/Wtr,Drainage:Streets	9	620							1 190						1 190			1 810	
Khayaletu Library Upgr & Refurbishment	Library	0											439	439	878	1 755			1 755	
Cables main itake and cemetery sub station	Electricity Distribution	9												1 730		1 730			1 730	
Hornlee Water Infill Scheme	Water Reticulation	9					171	1 026	513							1 710			1 710	
Hornlee Infill Scheme Sewer p/station	Sewerage Reticulation Services	9							171	1 026	513					1 710			1 710	
Reconstruct Pump cab&chassis w/subframe	Safety Fire Brigade Services	0										1 700				1 700			1 700	
Sedgef East S/S Build Upgr	Electricity Distribution	9	69	225	300	600	375									1 500			1 569	
Gaaitjie (Phase 2)	Electricity Distribution	2											46	92	276	46	460	613	1 533	
Replace CX10222	Cleansing Refuse Removal Serv.	W	1 523																1 523	
Upgrade of municipal buildings	Director: Corporate	0								150	300	375	375	225	75	1 500			1 500	
Upgarde Taxi Rank Ablution Facility	Public Toilets	0					120	120	150	150	180	180	225	225	150	1 500			1 500	
Upgrading of Gouna pipeline	Water Reticulation	0	500	428	143											570	108	323	1 500	
Est Waste Facilities - Knysna	Cleansing Refuse Removal Serv.	10	430	200	200	200	200	200								1 000			1 430	
Upgr Wtr Retic-PPP	Water Reticulation	0	1 350																1 350	
MIG203923(Ln):N&NE Bulk Water Ph	Water Reticulation	0	1 300																1 300	
Bongani - Upgrade existing sportsfield	Sport Fields	7	1 300																1 300	
Hornlee Water Infill Scheme	Water Reticulation	0															323	968	1 290	
Veh Repl: CX8429 - Whole of Municipality	Electricity Distribution	W	166							1 020						1 020			1 186	
Nekkies East (Phase 3)	Electricity Distribution	2												88	263	350	467	350	1 167	
Ward 7: Roads Paving	Council General Expenses	7	1 085																1 085	
Program Tools & Equipment	Director: Community	W	20										771	257		1 028	20		1 068	
Ethembeni (Phase2)	Electricity Distribution	W										80	239			319	425	319	1 063	
Happy Rest (Phase 2)	Electricity Distribution	W										80	160	80		319	425	319	1 063	
Veh Repl: CX23980 - Whole of Municipality	Parks & Recreation	W	166							890						890			1 056	
Eastford SS 11kv substation building	Electricity Distribution	9											105	420	420	105	1 050		1 050	
Radios Analogue to Digital Conversion (Whole Munic)	Electricity Distribution	0													1 000	1 000			1 000	
New Vehicle : Grader (Ln)	Rds,S/Wtr,Drainage:Streets	W	1 000																1 000	
Nelson Street Sewer Emergency	Sewerage Reticulation Services	0															478	502	979	
Water ret:Repl & Refurbishment(Ln)	Water Reticulation	0	840																840	
Purchase of Wheelie bins	Cleansing Refuse Removal Serv.	9	400	400												400			800	
Hornlee S/Field - Constr clubhouse&Gym	Sport Fields	6	800																800	
S/Water Channel : Stepping stones creche (R/Over)	Rds,S/Wtr,Drainage:Stormwater	0	800																800	
Vigilance Drive Water Pumpstations	Water Reticulation	0	800																800	
Hornlee Infill Scheme Sewer p/station	Sewerage Reticulation Services	0															198	593	790	
Public Works Restroom	Rds,S/Wtr,Drainage:Streets	0	750																750	
Upgr CBD-Sewer Line replacement	Sewerage Purification Services	0	711																711	
Modular Library - Brackenhill	Library	3	680																680	
300mm2*3cu Cable Sedge intake-	Electricity Distribution	0	674																674	

## Capital

Project	Department	Ward <sup>17</sup>	Forecast 2015 2016	Months												Annual 2016 2017	Future Budget Year		Budget Period Total
				Budget													2017/2018	2018/2019	
				Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
Repl Veh Sedan- CX44676(Ln)	Safety Traffic Department	W									450					450	220		670
Veh Repl: CX22154 Mercedes Benz	Cleansing Refuse Removal Serv.	W			440											440	220		660
Upgrade Council Buildings	Director: Finance	W	632																632
MIG149009: Ancillary Work Sedge WTW (Pipe line to cloud 9)	Water Purification Works	0																	
Veh Repl: CX2863 - Tractor	Parks & Recreation	W	600																600
Heatherdale str Rehabilitation	Rds, S/Wtr, Drainage: Streets	0	600																600
Recovery Truck as per T49 Specs	Electricity Distribution	W	591																591
Upgrade Heads Water Reticulation system	Water Reticulation	9												285	285		570		570
Upgrade Hornlee Water Reticulation system	Water Reticulation	10												143	314	114	570		570
New Vehicle : Grader	Rds, S/Wtr, Drainage: Streets	0	520																520
Conversion of house to offices	Director: Corporate	0									50	100	125	125	75	25	500		500
Sedgef Island LV Cables	Electricity Distribution	3	500																500
General improvements to stormwater system	Rds, S/Wtr, Drainage: Streets	0										75	75	100	100	150	500		500
2x New jetting machine	Rds, S/Wtr, Drainage: Stormwater	0									500						500		500
Inst Flowmeters-All wtr p/stations	Water Reticulation	0	500																500
Upgrade Hornlee Reticulation Network	Water Reticulation	0	500																500
MIG196404 Raise Akloofdam Wall	Water Purification Works	0			151												151	161	169
Veh Repl: CX22775 Tipper Truck	Cleansing Refuse Removal Serv.	W	450																450
Walkway	Parks & Recreation	9	10	100	220	80											400		410
Program Tools & Equipment	Director: Technical Services	0	100	214	71												285		385
Upgr Telemetry System (Saltriver, Northern areas PS7, PS8, PS6, Uil & Avemore New Telemetry Stations, Lagoon Belvedere)	Sewerage Reticulation Services	0									86	257					342		342
Knysna Washwater Pump x 2	Water Purification Works	0										86	257				342		342
Upgr Transfer Station	Transfer Station	10					75	75	150								300		300
Fencing : Smutsville Hall	Halls / Facilities	0											300				300		300
Sewer pumps Replacements	Sewerage Reticulation Services	0	293																293
Hlalani (Infill 1)	Electricity Distribution	0										84					84	112	84
Program Small Plant	Information Technology	W							65							195	260		260
Upgrade asset compactor	Cleansing Refuse Removal Serv.	0									250						250		250
Brenton-on-sea - Upgr ablution fac(Ln)	Public Toilets	5	250																250
Sedgefield Cemetery	Cemetery	2	97				150										150		247
Veh Repl: CX41117 - Whole of Municipality	Cleansing Refuse Removal Serv.	W	235																235
T10 Gorman Rupp pump Main Sewer P/S	Sewerage Reticulation Services	0			113	113											226		226
Ward 4 Paving	Council General Expenses	7	222																222
Veh Repl: CX25575 - Whole of Municipality	Water Reticulation	0	220																220
Veh Repl: CX14250(LDV)(Loan)	Housing Administration	0	220																220
Veh Repl: CX3779 LDV	Sewerage Reticulation Services	0	220																220
Veh Repl: CX10260	Parks & Recreation	W	220																220
MIG196403 Knysna River Dam	Water Purification Works	0	219																219
Generator: Finance Building	Information Technology	W	218																218
Ward 5 Project	Council General Expenses	5										30	50	120			200		200
Ward 1 Project	Council General Expenses	1											30	50	120		200		200
Ward 2 Project	Council General Expenses	2											30	50	120		200		200
Ward 3 Project	Council General Expenses	3											30	50	120		200		200
Ward 4 Project	Council General Expenses	4											30	50	120		200		200
Ward 6 Project	Council General Expenses	6											30	50	120		200		200

## Capital

Project	Department	Ward <sup>17</sup>	Forecast 2015 2016	Months												Annual 2016 2017	Future Budget Year		Budget Period Total
				Budget													2017/2018	2018/2019	
				Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
Ward 7 Project	Council General Expenses	7										30	50	120		200			200
Ward 8 Project	Council General Expenses	8										30	50	120		200			200
Ward 9 Project	Council General Expenses	9										30	50	120		200			200
Ward 10 Project	Council General Expenses	10										30	50	120		200			200
Ward 11 Project	Council General Expenses	11										30	50	120		200			200
Ward 1 Guard rails	Council General Expenses	6	200																200
Ward 3 Guard rails	Council General Expenses	7	200																200
Ward 6 Guard rails	Council General Expenses	1	200																200
Ward 7 Guard rails	Council General Expenses	1	200																200
Ward 8 Guard rails	Council General Expenses	2	200																200
The Island-Est ablution facilities	Public Toilets	1	200																200
Staircase - Hornlee Taxi Rank	Halls / Facilities	6	200																200
Analogue repeaters&radios to digital	Electricity Distribution	0	200																200
New pump for Glebe Dam	Water Reticulation	0	200																200
Program Small Plant	Electricity Distribution	0	100			50										50	50		200
Upgrade Thesen Island Main Sewer P/S	Sewerage Reticulation Services	0				171										171			171
Veh Repl - CX35482 (Own-Cash)	Rds,S/Wtr,Drainage:Streets	0	166																166
MIG183223(Ln):MPC Rheenendal	Halls / Facilities	5	155																155
Repl Robot RW 4021 BR-V 9kw x4	Sewerage Reticulation Services	0	155																155
Ward 3 : Paving 7de laan	Council General Expenses	5	150																150
Ward 4 : Retaining walls	Council General Expenses	5	150																150
Ward 7 :Paving street in Rhobololo	Council General Expenses	8	150																150
Ward 8: Play Park	Council General Expenses	10	150																150
Informal trading stalls constr	Local Economic Development	10	150																150
New Tables and Chairs	Halls / Facilities	7	50												100	100			150
Rhudolf Balie : Book Detection System	Library	0													149	149			149
Ward 2 :Village Green Toilets	Council General Expenses	5	148																148
Program Office Furniture	Director: Community	10	50							69						69	20		139
Repl Robot Und Milkw Coney GlenHW 3270 2/4 pole	Sewerage Reticulation Services	0	133																133
Repl Robot S/field RW 6132 JL-V 48kw	Sewerage Reticulation Services	0	131																131
Ward 1 : Roads Paving	Council General Expenses	3	130																130
Program Small Plant	Director: Community	W	130																130
Upgrade Bongani P/S	Sewerage Reticulation Services	0					114									114			114
Upgr Water Front Sewer p/station	Sewerage Reticulation Services	0						114								114			114
Sedgefield 4 stage KSB Pump	Water Purification Works	0							103							103			103
Repl Robot RW 4020 BZ-V 13kw Pump x2	Sewerage Reticulation Services	0	103																103
Ward 5 : Taxi Shelter (rheenendal & brenton)	Council General Expenses	6	100																100
Ward 8: Lighting Stroebel to Rykmans Hoogte	Council General Expenses	0	100																100
Upgrade Salt River 2 P/S	Sewerage Reticulation Services	0								97						97			97
Repair Sump and MCC at Costa Sarda Sewer Pump Station	Sewerage Reticulation Services	0										91				91			91
Program Tools & Equipment	Electricity Distribution	0	50			20										20	20		90
Upgrade Thesen Island Sewer P/S E	Sewerage Reticulation Services	0													86	86			86
Upgr Knysna Quays1 Pumpstation	Sewerage Reticulation Services	0											86			86			86
Upgr Knysna Quays2 Pumpstation	Sewerage Reticulation Services	0												86		86			86
Upgrade Thesen Island Sewer P/S P	Sewerage Reticulation Services	0														86	86		86
Sedgefield 110kW motor	Water Purification Works	0		86												86	86		86
Ward 8 : Parks upgrading	Council General Expenses	8	85																85

## Capital

Project	Department	Ward <sup>17</sup>	Forecast 2015 2016	Months												Annual 2016 2017	Future Budget Year		Budget Period Total
				Budget													2017/2018	2018/2019	
		Jul		Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun					
Ward 6 : Hlalani project	Council General Expenses	9	80																80
L/Park-Resurfacing netball fields	Sport Fields	9	80																80
Program Office Furniture	Director: Technical Services	0	30	38	13											50			80
Ward 9: Upgrade sidewalk in Pyramid Str.	Council General Expenses	10	75																75
Ward 9: Tourist info board & paved area George Rex drive	Council General Expenses	10	75																75
Ward 10 : Open air exercise park	Council General Expenses	4	75																75
Program Office Furniture	Director: Planning & I.H.S	10	30														20	20	70
Ward 6 : Paving Kalkol	Council General Expenses	9	70																70
Veh Repl Motorbike: CX23506	Meter Reading	W								70						70			70
Belvedere Lagoon PS MCC	Sewerage Reticulation Services	0			68											68			68
Replace Robot RW 4020 BZ-V 13kw Pump Pep Stores Jood se Kamp	Sewerage Reticulation Services	0				63										63			63
Replace Robot RW 4020 BZ-V 13kw Pump Gijima Jood se Kamp	Sewerage Reticulation Services	0					63									63			63
Replace Robot RW 4021 13kw Salt River	Sewerage Reticulation Services	0						63								63			63
Replace Robot HW 3270 2/4 pole Under Milkwood, Coney Glen	Sewerage Reticulation Services	0							63							63			63
Program Air Conditioning	Director: Community	W	30	30												30			60
Upgrade Homtini pipelie	Water Reticulation	0									57					57			57
Veh Repl: CX35496(motorcycle)	Meter Reading	W	55																55
Veh Repl: CX23508(motorcycle)	Meter Reading	W	55																55
Veh Repl: CX35459(motorcycle)	Meter Reading	10	55																55
Repl Robot Salt river- RW 4021 13kw	Sewerage Reticulation Services	0	52																52
CDW: Office Equipment Program	Public Participation	10												50		50			50
Repl portable radios	Safety Traffic Department	0												50		50			50
Ward 4 - Speedbumps	Council General Expenses	7	50																50
Veh Repl Motorbike: CX45048	Meter Reading	W								50						50			50
Program Office Furniture	Director: Finance	W	50																50
Program Office Equipment	Director: Community	0									50					50			50
Upgr ablution facility - Buffelskop	Public Toilets	0											50			50			50
Karatara WTW Pumpstation Gabions	Water Purification Works	0	50																50
Program Office Furniture	Municipal Manager	10	30											10		10	10		50
Tootle Town Mono Pump	Water Reticulation	0								46						46			46
Ward 10 : Sidewalks	Council General Expenses	0	40																40
Repl Robot Yacht club- RW 4030 DL-V 5kw	Sewerage Reticulation Services	0	39																39
Ward 5: Benches at braais-Rheenendal	Council General Expenses	7	35																35
Buildings: Fire station	Safety Fire Brigade Services	10	35																35
Program office furniture	Information Technology	W												32		32			32
Ward 7: Guardrails	Council General Expenses	8	30																30
Program Office Furniture	Electricity Administration	10	30																30
Program tools & Equipment	Information Technology	W													25	25			25
Water Meter for Bbay WTW	Water Purification Works	0	25																25
Program Office Furniture	Council General Expenses	8	20																20
Ward 1: Painted pedestrian crossings	Council General Expenses	4	20																20
Ward 10: Fixing potholes	Council General Expenses	2	20																20
Program Office Equipment	Council General Expenses	3			10											10	10		20
Program Office Furniture	Director: Corporate	0	10														10		20

## Capital

Project	Department		Forecast 2015 2016	Months												Annual 2016 2017	Future Budget Year		Budget Period Total
		Ward <sup>17</sup>		Budget													2017/2018	2018/2019	2015/2019
				Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
Ward 5 :Soccer goal post (5 a side)Rheenendal	Council General Expenses	6	15															15	
Ward 10 : Benches	Council General Expenses	10	15															15	
Program Small Plant	Director: Planning & I.H.S	W	10															10	
B/24067:Braai - Karatara	Council General Expenses	4	2															2	
MIG221579:Rehab Sedge WWTW	Sewerage Purification Services	0																	
Total			107 810	8 464	12 342	15 085	13 525	10 379	10 605	8 495	13 941	17 226	16 750	26 850	18 828	172 489	75 043	124 188	478 531

## Revenue

### Revenue by Source

Accrued monthly revenue summarised by source (Rates, Services, Interest, etc.) and expenditure by type (Employee Related Costs, Bulk Purchases, Other, etc.): Projected Revenue and Operating Expenditure Regulation 19(b)

Category	Forecast 2015/2016	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL	TOTAL	TOTAL
														2016/2017	2017/2018	2018/2019
Property Rates	171 416	150 161	1 877	1 877	1 877	15 016	3 754	1 877	1 877	1 877	1 877	1 877	3 753	187 701	203 387	213 556
Property rates - penalties	3 014	222	224	216	215	316	464	387	368	282	297	198	112	3 300	3 576	3 755
Service Charges - Electricity	212 015	25 375	20 469	17 653	17 405	17 440	17 165	20 324	17 901	22 821	22 821	22 821	6 018	228 213	249 584	272 047
Service Charges - Water	52 571	18 894	3 434	5 276	4 650	210	3 694	3 454	4 563	5 181	2 878	2 878	2 454	57 565	62 928	66 074
Service Charges - Sanitation	12 329	10 741	134	134	134	1 074	269	134	134	134	134	134	271	13 427	14 727	15 464
Service Charges - Refuse	16 504	14 457	181	181	181	1 445	361	181	181	181	181	181	362	18 072	24 261	25 474
Service Charges - Other	3 976	245	311	405	427	209	270	297	289	520	520	390	450	4 330	4 525	4 751
Rental of Facilities	5 482	314	311	352	296	505	494	495	402	478	537	896	889	5 970	6 148	6 455
Interest Earned - External Investments	5 200	466	659	512	610	752	668	1 242	976	409	735	735	405	8 171	8 579	9 008
Interest Earned - Outstanding Debtors	3 542	168	206	241	297	416	434	432	437	155	155	93	63	3 095	3 234	3 381
Fines	84 471	1 550	1 192	1 458	1 446	2 026	1 550	1 429	2 010	1 706	1 706	1 706	67 542	85 321	89 587	94 067
Licenses & Permits	2 179	96	86	92	103	93	65	110	107	112	112	112	311	1 399	1 469	1 543
Agency Services	1 850	271	240	263	287	263	225	355	253	130	130	130	50	2 596	2 726	2 862
Transfers Recognised - operational	113 866	27 361	901	1 594	1 891	23 307	2 491	2 507	2 658	2 658	2 658	2 658	36 598	107 280	118 357	107 111
Other Revenue	3 979	395	81	465	308	284	386	404	398	390	390	390	441	4 333	4 562	4 790
Gains on Disposal of Assets	250							3	3	3	3	3	237	250	250	250
Balance to WC048 Knysna - Table A1																
Budget Summary	<b>692 645</b>	<b>250 717</b>	<b>30 304</b>	<b>30 719</b>	<b>30 128</b>	<b>63 356</b>	<b>32 288</b>	<b>33 631</b>	<b>32 556</b>	<b>37 035</b>	<b>35 134</b>	<b>35 201</b>	<b>119 954</b>	<b>731 023</b>	<b>797 900</b>	<b>830 588</b>
Contributions Recognised - capital																
Transfers Recognised - capital	48 535	2 345	3 491	1 136	14 780	12 386	19 464	502	12 057	817	4 087	4 087	6 591	81 744	24 741	24 923
<b>TOTAL</b>	<b>741 180</b>	<b>253 062</b>	<b>33 794</b>	<b>31 855</b>	<b>44 907</b>	<b>75 742</b>	<b>51 752</b>	<b>34 133</b>	<b>44 613</b>	<b>37 853</b>	<b>39 222</b>	<b>39 289</b>	<b>126 545</b>	<b>812 767</b>	<b>822 641</b>	<b>855 511</b>

The table above reflects accrued accounting for all or part of the billing related revenue such as Property Rates, Electricity, Water, Sanitation and Refuse in July the actual income will realise over the full twelve month financial period.

## Expenditure by Type

### Expenditure by Type

Category	Forecast 2015/2016	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL	TOTAL	TOTAL
														2016/2017	2017/2018	2018/2019
Employee Related Costs	196 491	15 469	15 469	20 402	15 469	26 533	15 469	15 597	15 597	15 597	15 597	15 597	16 260	203 056	216 710	231 542
Remuneration of Councillors	6 817	690	690	690	690	690	690	690	690	690	690	690	695	8 288	8 722	9 176
Debt Impairment	76 339	1 769	104	937	937	937	937	937	937	900	900	900	66 270	76 464	92 248	98 521
Depreciation & Asset Impairment	25 918	2 501	2 500	2 500	2 500	2 499	2 499	2 499	2 499	2 400	2 400	2 399	2 804	30 000	38 233	39 086
Finance Charges	13 650			3 610			()	6 006		3 668		1 835	3 224	18 342	19 259	20 222
Bulk Purchases	145 465	106	21 178	18 447	11 280	11 312	10 926	12 299	11 652	12 731	12 731	12 731	23 746	159 138	168 368	178 134
Other Materials	22 167	152	2 369	2 271	1 150	670	2 008	4 383	3 116	1 974	1 974	1 974	6 162	28 203	9 174	9 663
Contracted Services	23 547	149	3 822	923	2 791	825	1 658	3 069	2 353	1 985	1 985	1 985	511	22 056	19 658	19 988
Transfers & Grants	5 922	1 334		1 326	12	20	172	1 344	109	110	110	1 110	229	5 877	5 867	5 961
Other	121 651	7 568	4 913	6 264	6 716	5 969	7 789	4 859	6 209	5 746	6 364	7 396	30 985	100 779	100 209	86 901
Other (R&M)	43 701	1 021	2 630	3 365	3 997	3 325	3 994	8 742	4 014	5 661	5 661	5 661	32 779	80 850	15 029	15 568
Interdepartmental																
Internal Charges			()				()		()				(2)			
<b>TOTAL</b>	<b>681 666</b>	<b>30 760</b>	<b>53 674</b>	<b>60 735</b>	<b>45 542</b>	<b>52 781</b>	<b>46 142</b>	<b>60 425</b>	<b>47 176</b>	<b>51 463</b>	<b>48 413</b>	<b>52 279</b>	<b>183 662</b>	<b>733 051</b>	<b>693 478</b>	<b>714 759</b>